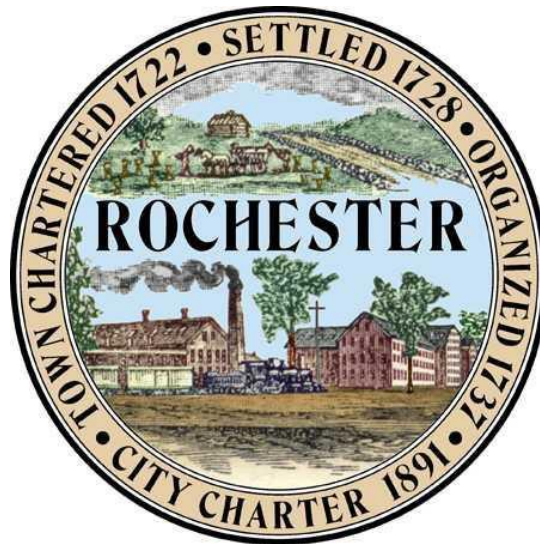




Fifth Program Year Action Plan



The City of Rochester, N.H.

DUNS # 099446879

**Fifth Program Year Action Plan (July 1, 2019 – June 30, 2020)
Consolidated Plan (FY 2015-2020)**

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This Action Plan represents the fifth and final year (FY 2020; July 2019-June 2020) of the City of Rochester's current Five Year Consolidated Plan (FY 2015-2020) for its Community Development Block Grant (CDBG) program. This plan is an extension of the identified needs as defined in the FY 15-20 Consolidated Action Plan and the preliminary analysis of the most current needs as identified by the consultations and research conducted for the upcoming FY 2020-2025 Five Year Consolidated Plan.

The FY 2020 Community Development Block Grant (CDBG) amount for the City of Rochester is \$259,943.00, with \$51,988.60 (20%) allocated for planning and administration, \$38,991.45 (15%) for public services, and the balance of \$256,261.02 (\$168,962.95 + \$87,298.07 in prior year CDBG funds) for projects focused on the areas of housing rehabilitation and public facilities/infrastructure. The U.S. Department of Housing and Urban Development (HUD) restricts public services funding (non-construction operating expenses) to 15% of the city's overall annual grant allocation and administrative costs to 20% of the city's overall annual grant allocation.

Administration (20% cap set by HUD): \$51,988.60

Administration (staff salary, benefits, travel, training, public notices, environmental reviews, Davis-Bacon Act labor monitoring, action plan preparation, annual report preparation, etc.)

Public Services (15% cap set by HUD): \$38,991.45

My Friends' Place: \$8,000.00
Cross Roads House: \$12,000.00
Community Partners: \$2,000.00
SHARE Fund: \$3,991.45
Dover Adult Learning Center: \$5,000.00
Strafford Nutrition Meals on Wheels: \$2,000.00
Tri-City Co-op: \$2,000.00
MY TURN: \$4,000.00

Housing Rehabilitation and Public Facilities (remaining 65% of grant allocation): \$256,261.02 (\$168,962.95 + \$87,298.07 in prior year CDBG funds)

Rochester Child Care Center – Fire Sprinkler System: \$20,000.00
Community Action Partnership of Strafford County – Weatherization Program: \$68,261.02
Rochester Opera House – Chairlift Project: \$23,000.00

East Rochester Public Library – Building Renovations: \$10,000.00
Rochester Riverwalk – Canoe/Kayak Launch Project: \$25,000.00
Gonic Pool/Recreation Area Improvements: \$50,000.00
Historic District Commission – Downtown Façade Improvements Program: \$10,000.00
Homeless Center for Strafford County – Land Acquisition for New Shelter: \$50,000.00

The primary focus of the FY 2020 Action Plan is to support the regional homeless shelters and their services and to prevent homelessness through support of rental assistance and home rehabilitation programs aimed at low to moderate income Rochester residents. Each activity addresses one of the three national objectives set forth by HUD for CDBG grant expenditures: (1) to provide decent housing; (2) to provide a suitable living environment; or (3) to expand economic opportunities.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The FY 2020 Action Plan’s goals and objectives are based on the extensive research and consultations that the Community Development Coordinator has conducted with local public service agencies, relevant government agencies and departments, and the residents of the City of Rochester. These programs and activities are aimed at meeting one or more of HUD’s outcomes for CDBG funding: to provide decent housing, to provide a suitable living environment, and to expand economic opportunities.

The individual activities were established to meet HUD outcomes and are those seen to best meet the identified needs of the City’s low to moderate income population over the next year. Prioritization was based on meeting basic needs, such as housing and health, first and then addressing less urgent needs as possible.

Program Goal #1: To Provide Decent Housing

1. Assisting Homeless Persons to Obtain Affordable Housing and Assisting Persons at Risk of Homelessness

- Homeless shelters
- Rental assistance programs

2. Retention of Affordable Housing Stock

- Housing rehabilitation/weatherization programs, including lead paint contamination testing efforts
- Rental assistance/subsidy programs for low-income residents

3. Increasing the Supply of Supportive Housing Which Includes Structural Features and Services to Enable Persons with Special Needs (Including Persons Living with HIV/AIDS) to Live in Dignity and Independence

- Rent assistance/subsidy programs for low-income residents
- Rent assistance/subsidy programs for residents with disabilities

Program Goal #2: To Provide a Suitable Living Environment

1. Improving the Safety and Livability of Neighborhoods

- Continued review of neighborhood conditions in low-income neighborhoods
- Improvements for child care centers, libraries, and public parks
- Downtown revitalization program to improve commercial building facades

2. Increase Access to Quality Public and Private Facilities and Services

- Land acquisition to construct a new, larger in-city homeless shelter
- Improvements for child care centers, libraries, and public parks
- Downtown revitalization program to improve commercial building facades
- Participation in and regional and local coalitions of service providers (e.g., Balance of State Continuum of Care, Tri-City Homelessness Task Force, and Greater Seacoast Coalition to End Homelessness)

Program Goal #3: To Expand Economic Opportunities

1. Establishment, Stabilization, and Expansion of Small Businesses, Including Micro-Businesses

- Revolving loan fund for small business financing
- Revolving loan fund for job creation for low to moderate income residents

2. Provision of Public Services Concerned with Employment

- Educational/high school equivalency programs for low-income residents
- Vocational skills programs for young low-income residents

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

All CDBG activities planned for FY 2020 have been chosen to advance one or more of the three national HUD objectives: (1) to provide decent housing; (2) to provide a suitable living environment; or (3) to expand economic opportunities. Public service activities (non-construction funding for social service agencies) include funding for two of the region's three homeless shelters (the third is receiving CDBG public facilities financial support from the city), rental assistance for low-income families and for residents with mental health concerns, and educational programs for low-income residents. Most of these activities are aimed at providing a suitable living environment or providing decent and affordable housing for low- and moderate-income residents.

Housing rehabilitation funding supports the Community Action Partnership for Strafford County's weatherization assistance program, which weatherizes the homes of low-income residents. This activity is aimed at providing decent, affordable housing. Public facilities funding will be used for improvements for child care centers, libraries, and public parks serving low to moderate income residents.

The most recently submitted Consolidated Annual Performance and Evaluation Report (CAPER) for the city's CDBG program was submitted in September 2018 and covered FY 2018. In most categories of funding, goals were met or exceeded, such as "Affordable Housing for Homeless Persons," "Increase Access to Quality Facilities and Services," and "Retention of Affordable Housing Stock." The one exception was the category of "Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit," which was the Rochester Community Center tennis court lights project. The project suffered delays but was completed in FY 2019.

Performance goals for FY 2019 CDBG subrecipients are on track thus far, with the possible exception of the Rochester Housing Authority and its Supportive Housing for Chronically Homeless Residents project. The housing authority is still in the process of finalizing gap funding for the project. In light of the Rochester Housing Authority's difficulties in this regard, particular attention has been paid to project readiness and funding sources in evaluation of proposed FY 2020 public facility and infrastructure projects.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Rochester has conducted extensive public outreach: two public hearings, attendance at all six of the local neighborhood ward meetings, consultations with local public service agencies, consultations with relevant government agencies, consultations with local business organizations, social media outreach, and an online survey. This outreach was conducted in accordance with the revised Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan. Seeking out public input venues where residents already congregate and using social media resources are two key strategies that were used to broaden public participation in the development of the plan.

Two public hearings were held related to the Annual Action Plan. The first public hearing was held on December 18, 2018. No comments were made at this hearing.

The Community Development Committee voted on its grant application tentative funding recommendations at the February 11, 2019 Community Development Committee meeting and finalized its recommendations at the March 11, 2019 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan as well as public input on CDBG funding recommendations gathered during the FY 2020 citizen participation process.

The formal public comments period notice was posted in local newspaper *Foster's Daily Democrat* on March 16, 2019, and copies of the public comments notice were also posted at City Hall, the Rochester Public Library, the Rochester Community Center, on the City's website, and on the Office of Economic and Community Development's Facebook page on March 14, 2019. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No comments were received.

The draft FY 2020 Annual Action Plan was presented for a first reading to the full City Council at the April 2, 2019 City Council Meeting. A second public hearing was held on April 16, 2019. One comment was received, from a member of Tri-City Consumer Cooperative's board of directors, suggesting that more funding be allocated to Tri-City Coop. A second reading of the draft plan occurred at the May 7, 2019 City Council meeting. City Council adopted the FY 2020 Annual Action Plan at the May 7, 2019 meeting.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The following comments from the public regarding the FY 2020 Annual Action Plan were received:

Ward 6 Meeting (8/22/2018): Concerns regarding sex offenders in neighborhood, concerns about downtown vacancies and support for downtown revitalization, suggestion to provide free laundry services for Rochester Housing Authority and other low-income minor residents.

Ward 4 Meeting (9/10/2018): Lack of support for elementary school projects, as there are too many elementary schools; suggestion for new playground at Roger Allen Park; suggestion to fund End 68 Hours of Hunger; suggestion to install lights at Hanson Pines Park basketball courts.

Ward 1 Meeting (9/12/2018): Concerns regarding homelessness and support for homeless shelters, support for The Grange, suggestion for public places for homeless persons to charge phones.

Ward 5 Meeting (9/19/2018): Support for a downtown teen center, support for downtown green spaces projects, support for Bridging the Gaps and other youth substance use prevention organizations.

Ward 2 Meeting (9/24/2018): Suggestion to fund Rochester Fairgrounds, concerns regarding substance use disorder and overdoses, concerns regarding road infrastructure, support for Hope on Haven Hill, support for services for abused and neglected children, support for downtown revitalization projects.

Ward 3 Meeting (9/27/2018): There was no attendance at this meeting.

State Plan on Aging Public Listening Session (11/15/2018): Residents spoke on the need for transportation, walkable communities/access to community resources, palliative care, Alzheimer's/dementia resources, lack of home care providers workforce, need for better education on existing resources and better partnerships between resource providers.

Public Hearing (First) (12/18/2018): No comments were made at the hearing.

Public Comments Period: No comments were received.

Public Hearing (Second) (4/16/2019): One comment was received, from a member of Tri-City Consumer Cooperative's board of directors, suggesting that more funding be allocated to Tri-City Coop.

Online Community Development Survey: Concerns regarding housing affordability and increasing lack of affordability, broad support for FY 18-19 CDBG subrecipients except for split support/lack of support for SOS Recovery Center, suggestions to build new housing for homeless and low-income residents, recreational facilities for youth, and affordable child care for at-risk parents.

6. Summary of comments or views not accepted and the reasons for not accepting them

Ward 6 Meeting (8/22/2018): N/A. All comments and views were accepted.

Ward 4 Meeting (9/10/2018): N/A. All comments and views were accepted.

Ward 1 Meeting (9/12/2018): N/A. All comments and views were accepted.

Ward 5 Meeting (9/19/2018): N/A. All comments and views were accepted.

Ward 2 Meeting (9/24/2018): N/A. All comments and views were accepted.

Ward 3 Meeting (9/27/2018): N/A. There was no attendance at this meeting.

State Plan on Aging Public Listening Session (11/15/2018): N/A. All comments and views were accepted.

Public Hearing (First) (12/18/2018): N/A. No comments were made at the hearing.

Public Comments Period: N/A. No comments were received.

Public Hearing (Second) (4/16/2019): This comment was not accepted, as Tri-City Co-op had already been awarded more funding than the agencies that received additional funding.

Online Community Development Survey: N/A. All comments and views were accepted.

7. Summary

The FY 2020 Annual Action Plan focuses on the community needs identified during the FY 2015-2020 Consolidated Action Plan community needs assessment process, the FY 2020 Annual Action Plan citizen participation process, and the FY 2020 Annual Action Plan consultations with government and non-profit agencies. This includes needs that continue to exist from previous Annual Action Plans, such as services for homeless residents and mental health supportive services, and needs that have not been fully addressed in previous annual action plans. The FY 2020 Annual Action Plan will be used to evaluate new funding and project opportunities as they arise, and continuing community needs analyses will be incorporated throughout the implementation of this plan.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	ROCHESTER	Office of Economic & Community Development

Table 1 – Responsible Agencies

Narrative (optional)

The CDBG Administrator (Community Development Coordinator) for the City of Rochester is in charge of administering the city’s CDBG program. The CDBG Administrator prepares the Five Year Consolidated Plan, annual action plans, and annual progress reports for the CDBG program. The CDBG Administrator also conducts environmental reviews for all CDBG-funded activities and Davis-Bacon Act labor monitoring for construction-related projects.

Consolidated Plan Public Contact Information

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Rochester continues to make extensive efforts to enhance coordination between the Rochester Housing Authority, non-profit organizations providing housing and related services, and relevant City departments such as the Welfare Office and Planning Department. The City's Community Development Division meets at minimum on a semiannual basis with the Rochester Housing Authority to discuss resident needs, building maintenance concerns, CDBG funding opportunities, and fair housing concerns. The City of Rochester's Community Development Coordinator also engages in significant outreach and involvement in relevant community organizations, such as active involvement with the Greater Seacoast Coalition on Homelessness, the Tri-City Homelessness Task Force, and the New Hampshire Balance of State Continuum of Care.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of Rochester continues to make extensive efforts to enhance coordination between the Rochester Housing Authority, non-profit organizations providing housing and related services, and relevant City departments such as the Welfare Office and Planning Department. The City's Community Development Division meets at minimum on a semiannual basis with the Rochester Housing Authority to discuss resident needs, building maintenance concerns, CDBG funding opportunities, and fair housing concerns. The City of Rochester's Community Development Coordinator also engages in significant outreach and involvement in relevant community organizations, such as active involvement with the Greater Seacoast Coalition on Homelessness, the Tri-City Homelessness Task Force, and the New Hampshire Balance of State Continuum of Care.

The Community Development Coordinator attends many meetings and trainings organized by agencies that provide services such as housing, homelessness prevention, rental assistance, etc. The Community Development Coordinator forwards relevant information from these agencies to all other public service agency contacts who might be interested and to the Rochester Housing Authority executive director.

Throughout 2018, the Community Development Coordinator coordinated with the Workforce Housing Coalition of the Greater Seacoast to organize a Rochester-focused workforce housing charrette, along with a planning team comprised of other City staff, housing providers, social services providers, and others. The two-day charrette was held in September 2018, and the resulting report and housing design were made available via the City's website at <https://www.rochesternh.net/community-development-division/pages/downtown-rochester-housing-workshop>.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Community Development Coordinator serves as the primary liaison between the City of Rochester and the New Hampshire Balance of State Continuum of Care, regularly attends scheduled Continuum of Care meetings in Concord, and shares information received at Continuum meetings with relevant City staff and local public service agencies. This includes but is not limited to the Rochester Welfare Office, the Rochester Families in Transition coordinator (school district homeless liaison), and CDBG grant subrecipients.

The Community Development Coordinator is also an actively engaged with the regional Greater Seacoast Coalition on Homelessness, which meets bimonthly to discuss homelessness issues in the region and functions as a local-level continuum of care, and the Tri-City Homelessness Task Force, which meets monthly to strategize on homeless prevention and reduction in the neighboring cities of Rochester, Somersworth, and Dover.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

N/A. The City of Rochester does not receive ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Welfare Office, City of Rochester
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Rochester Welfare Director. The consultation was conducted in-person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
2	Agency/Group/Organization	Integrated Delivery Network - Region 6
	Agency/Group/Organization Type	Housing Services-homeless Services-Health Health Agency Publicly Funded Institution/System of Care Other government - County Regional organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the director of population health with the Region 6 (Strafford County) Integrated Delivery Network. The consultation was conducted in person. An area for improved coordination identified was the need to include the Integrated Delivery Network in more regional health and housing initiatives, as they have important funding and resources. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
3	Agency/Group/Organization	CHILD AND FAMILY SERVICES
	Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services - Victims Child Welfare Agency Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the program director of Child and Family Services. The consultation was conducted in person. An area for improved coordination identified was the need to include the Integrated Delivery Network in more regional health and housing initiatives, as they have important funding and resources. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
4	Agency/Group/Organization	Community Action Partnership of Strafford County
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-homeless Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the housing program director of Community Action Partnership of Strafford County. The consultation was conducted in person. An area for improved coordination identified was the need to include the Integrated Delivery Network in more regional health and housing initiatives, as they have important funding and resources. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
5	<p>Agency/Group/Organization</p>	<p>ROCHESTER HOUSING AUTHORITY</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing PHA Services - Housing Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Homelessness Strategy Non-Homeless Special Needs Economic Development Anti-poverty Strategy</p>

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Rochester Housing Authority executive director. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
6	Agency/Group/Organization	CROSS ROADS HOUSE, INC., NH
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director of Cross Roads House. The consultation was conducted in person. An area of improved coordination identified was a need for more coordination among direct services providers and the need to include business persons, policy makers and housing developers. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.

7	Agency/Group/Organization	211
	Agency/Group/Organization Type	Housing Services-homeless Publicly Funded Institution/System of Care Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and a 211 staff person. The consultation was conducted in person. An area of improved coordination identified was a need for more coordination among direct services providers and the need to include business persons, policy makers and housing developers. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
8	Agency/Group/Organization	Greater Seacoast Coalition to End Homelessness
	Agency/Group/Organization Type	Housing Services-homeless Regional organization Planning organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the coalition coordinator for the Greater Seacoast Coalition to End Homelessness. The consultation was conducted in person. An area of improved coordination identified was a need for more coordination among direct services providers and the need to include business persons, policy makers and housing developers. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
9	Agency/Group/Organization	Bridging the Gaps
	Agency/Group/Organization Type	Services-Children Services-Health Other government - Local Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Substance use disorders

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Bridging the Gaps coalition coordinator. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
10	Agency/Group/Organization	Rochester Main St.
	Agency/Group/Organization Type	Business Leaders Civic Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Anti-poverty Strategy Downtown revitalization
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director of Rochester Main Street. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
11	Agency/Group/Organization	Rochester Social Club
	Agency/Group/Organization Type	Civic Leaders

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Rochester Social Club. The consultation was conducted in person. An area of improved coordination identified was a need for more coordination among direct services providers to reduce duplication of efforts. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
12	Agency/Group/Organization	Rochester Historic District Commission
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Downtown revitalization, historic preservation
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Rochester Historic District Commission. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.

13	Agency/Group/Organization	Strafford County Public Health Network
	Agency/Group/Organization Type	Services-Health Publicly Funded Institution/System of Care Other government - County Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Mental health needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Young Adult Prevention Coordinator at Strafford County Public Health Network. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
14	Agency/Group/Organization	Grace Community Church
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-homeless Civic Leaders Church Neighborhood Organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Youth recreational needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and volunteer organizers at Grace Community Church. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
15	Agency/Group/Organization	Woven Community Development Association
	Agency/Group/Organization Type	Services-Employment Business Leaders Civic Leaders Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Economic Development Anti-poverty Strategy Need for community makerspace
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Woven Community Development Association executive director. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
16	Agency/Group/Organization	Make Rochester Great
	Agency/Group/Organization Type	Civic Leaders

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Anti-poverty Strategy Downtown revitalization
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the head of Make Rochester Great. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
17	Agency/Group/Organization	Economic Development Dept., City of Rochester
	Agency/Group/Organization Type	Services-Employment Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Downtown revitalization
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Rochester Economic Development Specialist. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and targeting of the downtown for revitalization-related projects.

18	Agency/Group/Organization	Community Development, City of Dover
	Agency/Group/Organization Type	Services - Housing Services-homeless Service-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and Community Development Planner for the City of Dover. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and permanent supportive housing.
19	Agency/Group/Organization	Community Development, City of Portsmouth
	Agency/Group/Organization Type	Services - Housing Services-homeless Service-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Community Development Coordinator for the City of Portsmouth. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and permanent supportive housing.
20	Agency/Group/Organization	Tri-City Homelessness Task Force
	Agency/Group/Organization Type	Services - Housing Services-homeless Other government - County Other government - Local Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Market Analysis Anti-poverty Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the committee members of the Tri-City Homelessness Task Force. The consultation was conducted in person. An area of improved coordination identified was the need to build connections between homeless services providers and housing developers and other business persons. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
21	Agency/Group/Organization	NH Housing Finance Authority
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Housing Awareness Program Administrator for New Hampshire Housing Finance Authority. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and permanent supportive housing.

22	Agency/Group/Organization	Workforce Housing Coalition of the Greater Seacoast
	Agency/Group/Organization Type	Housing Services - Housing Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director for the Workforce Housing Coalition of the Greater Seacoast. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to housing development and land use regulations that allow for affordable and workforce housing.
23	Agency/Group/Organization	Planning Department, City of Rochester
	Agency/Group/Organization Type	Other government - Local Planning organization Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Senior Planner with the Rochester Planning Department. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to housing development and land use regulations that allow for affordable and workforce housing.
24	Agency/Group/Organization	New England AIDS Education and Training Center
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Services-Health Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and staff from the New England AIDS Education and Training Center. The consultation was conducted via webinar. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to African-born immigrant populations with HIV/AIDS.

25	Agency/Group/Organization	Tri-City Consumers' Action Co-Operative
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director and general membership of Tri-City Coop. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and Housing First initiatives.
26	Agency/Group/Organization	Easter Seals NH, Inc.
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Health Health Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Anti-poverty Strategy Home care needs for aging population

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the senior services project director at EasterSeals / The Homemakers. The consultation was conducted via telephone. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and transitional and recovery housing.
27	Agency/Group/Organization	New Hampshire Alliance for Immigrants and Refugees
	Agency/Group/Organization Type	Service-Fair Housing Immigrant services
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Fair housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director of the New Hampshire Alliance for Immigrants and Refugees. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness and housing access.
28	Agency/Group/Organization	NEW HAMPSHIRE LEGAL ASSISTANCE
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Fair housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Housing Justice Program director at New Hampshire Legal Assistance. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to fair housing and local welfare benefits.
29	Agency/Group/Organization	American Civil Liberties Union of New Hampshire
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Fair housing
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the immigration law fellow with the American Civil Liberties Union of New Hampshire. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to immigrant populations.
30	Agency/Group/Organization	Office of Health Equity, New Hampshire Department of Health and Human Services
	Agency/Group/Organization Type	Services-Health Health Agency Other government - State

	What section of the Plan was addressed by Consultation?	Health care needs for immigrant populations
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Minority Health Administrator with New Hampshire Department of Health and Human Services. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially the health needs of immigrant populations.
31	Agency/Group/Organization	Bureau of Homeless and Housing Services, New Hampshire Department of Health and Human Services
	Agency/Group/Organization Type	Services - Housing Services-homeless Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Market Analysis Anti-poverty Strategy

	<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the New Hampshire Balance of State Continuum of Care liaison staff at the New Hampshire Department of Health and Human Services. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
32	<p>Agency/Group/Organization</p>	<p>School Department, City of Rochester</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-homeless Services-Education Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy Transportation needs</p>

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Title I Coordinator and Families in Transition Coordinator with the Rochester School Department. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and transportation needs.
33	Agency/Group/Organization	Justice in Aging
	Agency/Group/Organization Type	Services-Elderly Persons
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Financial abuse of elderly persons
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and a staff attorney at Justice in Aging. The consultation was conducted via webinar. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and abuse prevention services for elderly populations.
34	Agency/Group/Organization	Maine Council for Elder Abuse Prevention
	Agency/Group/Organization Type	Services-Elderly Persons Other government - State

	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Financial abuse of elderly persons
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Maine Council for Elder Abuse Prevention. The consultation was conducted via webinar. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and abuse prevention services for elderly populations.
35	Agency/Group/Organization	HAVEN
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services - Victims
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Housing and supportive services needs for domestic violence survivors
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the executive director of HAVEN. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, including homeless residents seeking to escape domestic violence; increased efforts to facilitate inter-organizational meetings and coordination; and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, substance abuse recovery, and affordable and workforce housing.

36	Agency/Group/Organization	Strafford Regional Planning Commission
	Agency/Group/Organization Type	Other government - County Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Inclusive community design and accessibility
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and Strafford Regional Planning Commission staff. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to ensuring community-wide accessibility for elderly residents and residents with disabilities.
37	Agency/Group/Organization	Southern New Hampshire Planning Commission
	Agency/Group/Organization Type	Other government - County Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Inclusive community design and accessibility

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and Southern New Hampshire Planning Commission staff. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to ensuring community-wide accessibility for elderly residents and residents with disabilities.
38	Agency/Group/Organization	Access Navigators
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Inclusive community design and accessibility
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and Access Navigators staff. The consultation was conducted in person. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to ensuring community-wide accessibility for elderly residents and residents with disabilities.
39	Agency/Group/Organization	NEW HAMPSHIRE HOUSING FINANCE AUTHORITY
	Agency/Group/Organization Type	Housing Services - Housing Other government - State

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Housing Grant Program Director at New Hampshire Housing Finance Authority. The consultation was conducted via telephone. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to lead poisoning prevention and lead paint remediation.
40	Agency/Group/Organization	State of New Hampshire, Office of Healthy Homes and Childhood Lead Poisoning Prevention
	Agency/Group/Organization Type	Services-Health Health Agency Other government - State
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the New Hampshire Department of Health and Human Services lead poisoning prevention expert. The consultation was conducted via telephone. An area of improved coordination identified was to include lead poisoning prevention initiatives more thoroughly in public health network strategies. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to lead poisoning prevention and lead paint remediation.
41	Agency/Group/Organization	U.S. Environmental Protection Agency
	Agency/Group/Organization Type	Other government - Federal Environmental protection
	What section of the Plan was addressed by Consultation?	Environmental justice
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the Environmental Protection Agency staff. The consultation was conducted via webinar. No areas of improved coordination were identified. Anticipated outcomes include the funding of programs and activities aligned with the needs of homeless and low-income residents, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to environmental justice.

Identify any Agency Types not consulted and provide rationale for not consulting

N/A. All agency types were consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	New Hampshire Balance of State Continuum of Care	The Community Development Coordinator serves as the primary liaison between the City of Rochester and the New Hampshire Balance of State Continuum of Care, regularly attends scheduled Continuum of Care meetings in Concord, and shares information received at Continuum meetings with relevant City staff and local public service agencies. Recent Balance of State Continuum of Care planning efforts have focused on chronic homelessness and veterans homelessness. This annual action plan addresses homelessness through funding of regional homeless shelters and preventing homelessness through funding of rental assistance programs and home weatherization programs.
Geographic Variation in Pediatric Cancer Incidence	U.S. Centers for Disease Control and Prevention	This report discusses health issues of New Hampshire children. This annual action plan addresses health through lead remediation in housing rehabilitation projects.
2017 Annual Report	Cross Roads House	This report discusses regional homeless needs. This annual action plan addresses homelessness through funding of homeless shelters.
Worst Case Housing Needs: 2017 Report to Congress	U.S. Department of Housing and Urban Development	This report discusses lack of affordable housing units. This annual action plan addresses affordable housing through funding of rental assistance and weatherization services.
2018 New Hampshire Residential Rental Costs Survey	New Hampshire Housing Finance Authority	This report discusses lack of construction of new affordable housing units. This annual action plan addresses affordable housing through funding of rental assistance and weatherization services.
State of New Hampshire 2019 Annual Action Plan	New Hampshire Housing Finance Authority	This report discusses priorities of housing, economic development, and child care facilities. This annual action plan addresses local housing needs, economic development (through the JOB Loan Program), and child care facilities.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Housing Choice Vouchers Landlords Survey	Greater Seacoast Coalition to End Homelessness	This report discusses the need for more local landlords to accept housing vouchers. This annual action plan addresses affordable housing through funding of rental assistance and weatherization services.
2017 Annual Homeless Assessment Report Pt 2	U.S. Department of Housing and Urban Development	This report discusses increase in homelessness among New Hampshire families with children and decrease in New Hampshire among chronically homeless individuals. This annual action plan addresses homelessness through funding of regional homeless shelters and preventing homelessness through funding of rental assistance programs and home weatherization programs.
2018 Annual Report	Strafford Regional Planning Commission	This report discusses the need for transportation alternatives and more diverse housing stock. This annual action plan addresses local housing stock through funding of rental assistance programs and home weatherization programs.
2017-2018 Impact Report	HAVEN	This report discusses the need for Housing First models for domestic violence survivors. This annual action plan addresses this through funding to Cross Roads House, which provides a Housing First approach.
2018 Annual Homelessness Assessment Report Pt 1	U.S. Department of Housing and Urban Development	This report discusses state and national homeless needs. This annual action plan addresses homelessness through funding of regional homeless shelters and preventing homelessness through funding of rental assistance programs and home weatherization programs.
2017 Lead Exposure Data Brief	New Hampshire Department of Health and Human Services	This report discusses blood lead level data for children aged 0 to 6 in the State of New Hampshire. The City of Rochester is one of several high-risk communities identified. This annual action plan addresses lead poisoning through participate in an upcoming statewide lead poisoning community project. The City of Rochester also will continue to fund the housing weatherization work of the Community Action Partnership of Strafford County, which includes lead-safe work practices and lead remediation under certain circumstances.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

N/A.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The City of Rochester has conducted extensive public outreach: two public hearings, attendance at all six of the local neighborhood ward meetings, consultations with local public service agencies, consultations with relevant government agencies, consultations with local business organizations, social media outreach, and an online survey. This outreach was conducted in accordance with the revised Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan.

Two public hearings were held related to the Annual Action Plan. The first public hearing was held on December 18, 2018. No comments were made at this hearing.

The Community Development Committee voted on its grant application tentative funding recommendations at the February 11, 2019 Community Development Committee meeting and finalized its recommendations at the March 11, 2019 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan as well as public input on CDBG funding recommendations gathered during the FY 2020 citizen participation process.

The formal public comments period notice was posted in local newspaper *Foster's Daily Democrat* on March 16, 2019, and copies of the public comments notice were also posted at City Hall, the Rochester Public Library, the City's Community Center, on the City's website, and on the Office of Economic and Community Development's Facebook page on March 14, 2019. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No comments were received.

The draft FY 2020 Annual Action Plan was presented for a first reading to the full City Council at the April 2, 2019 City Council Meeting. A second public hearing was held on April 16, 2019. One comment was received, from a member of Tri-City Consumer Cooperative's board of directors, suggesting that more funding be allocated to Tri-City Coop. A second reading of the draft plan occurred at the May 7, 2019 City Council meeting. City Council adopted the FY 2020 Annual Action Plan at the May 7, 2019 meeting.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community Ward 6 residents	20 residents in attendance	Concerns regarding sex offenders in neighborhood, concerns about downtown vacancies and support for downtown revitalization, suggestion to provide free laundry services for Rochester Housing Authority and other low-income minor residents.	N/A. All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community Ward 4 residents	3 residents	Lack of support for elementary school projects, as there are too many elementary schools; suggestion for new playground at Roger Allen Park; suggestion to fund End 68 Hours of Hunger; suggestion to install lights at Hanson Pines Park basketball courts.	N/A. All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	Non-targeted/broad community Ward 1 residents	30 to 35 residents	Concerns regarding homelessness and support for homeless shelters, support for The Grange, suggestion for public places for homeless persons to charge phones.	N/A. All comments were accepted.	N/A
4	Public Meeting	Non-targeted/broad community Ward 5 residents	4 residents	Support for a downtown teen center, support for downtown green spaces projects, support for Bridging the Gaps and other youth substance use prevention organizations.	N/A. All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Public Meeting	Non-targeted/broad community Ward 2 residents	9 residents	Suggestion to fund Rochester Fairgrounds, concerns regarding substance use disorder and overdoses, concerns regarding road infrastructure, support for Hope on Haven Hill, support for services for abused and neglected children, support for downtown revitalization projects.	N/A. All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Meeting	Persons with disabilities Elderly residents	25 residents	Residents spoke on the need for transportation, walkable communities/access to community resources, palliative care, Alzheimer's/dementia resources, lack of home care providers workforce, need for better education on existing resources and better partnerships between resource providers.	N/A. All comments were accepted.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Public Meeting	Non-targeted/broad community Ward 3 residents	0 residents	No comments were received.	N/A. No comments were received.	N/A
8	Public Hearing	Non-targeted/broad community	0 residents	No comments were made at the December 2018 public hearing.	N/A. No comments were made at the hearing.	N/A
9	Newspaper Ad	Non-targeted/broad community	0 residents	No comments were received during the public comments period.	N/A. No comments were received.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Public Hearing	Non-targeted/broad community	1 resident	A second public hearing was held on April 16, 2019. One comment was received, from a member of the Tri-City Consumer Cooperative board of directors, suggesting that more funding be allocated to Tri-City Coop.	This comment was not accepted, as Tri-City Co-op had already been awarded more funding than the agencies that received additional funding.	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Internet Outreach	Non-targeted/broad community	8 residents	Concerns regarding housing affordability and increasing lack of affordability, broad support for FY 18-19 CDBG subrecipients except for split support/lack of support for SOS Recovery Center, suggestions to build new housing for homeless and low-income residents, recreational facilities for youth, and affordable child care for at-risk parents.	N/A. All comments were accepted.	https://www.surveymonkey.com/r/LD7QGGW

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The FY 2020 CDBG grant application requested information on whether CDBG funding would be used to leverage other funding available to the public service agencies. This information was taken under consideration as a factor by the Community Development Committee during the grant application evaluation process, with the goal of maximizing CDBG funding impact through taking advantage of available leveraging opportunities.

The City of Rochester also provides local general city funds to public service agencies every fiscal year: Community Action Partnership of Strafford County, The Homemakers/Easter Seals, and Cornerstone VNA. These agencies serve low-income residents, elderly residents, and residents with disabilities. The City of Rochester also uses general city funds to support Rochester Main Street, which provides economic development services to the downtown business district; the Cooperative Alliance for Seacoast Transportation (COAST), which is the main public

transportation agency for the region; and the East Rochester Library.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	259,943	88,165	87,298	435,406	0	Program income is calculated in the form of anticipated repayments to the Job Opportunity Benefit Loan Program.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The FY 2019 CDBG grant application requested information on whether CDBG funding would be used to leverage other funding available to the public service agencies. This information was taken under consideration as a factor by the Community Development Committee during the grant application evaluation process, with the goal of maximizing CDBG funding impact through taking advantage of available leveraging opportunities.

The City of Rochester also provides local general funds to three public service agencies every fiscal year: Community Action Partnership of Strafford County, The Homemakers, and Cornerstone VNA. These agencies serve low-income residents, elderly residents, and residents with disabilities. The City of Rochester also uses general city funds to support Rochester Main Street, which provides economic development services

to the downtown business district; the Cooperative Alliance for Seacoast Transportation (COAST), which is the main public transportation agency for the region; and the East Rochester Library, which is not owned by the city but a separate non-profit entity.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Rochester owns and maintains several recreational facilities, including the land of Hanson Pines Park, Squamanagonic Recreation Area, the Gonic Pool, the East Rochester Pool, Roger Allen Park, and the Rochester Ice Arena. The City also owns the land of Central Square, downtown Factory Court, the land of Rochester Commons, the buildings that house the Rochester Public Library and the Rochester Opera House, the building that houses the Rochester Community Center, and all public school buildings.

This represents a significant variety of cultural, educational, and recreational resources.

Discussion

CDBG funding for FY 2020: \$259,943

Administration (20% cap set by HUD): \$51,988.60

Administration (staff salary, benefits, travel, training, public notices, environmental reviews, Davis-Bacon Act labor monitoring, action plan preparation, annual report preparation, etc.)

Public Services (15% cap set by HUD): \$38,991.45

My Friends' Place: \$8,000.00
Cross Roads House: \$12,000.00
Community Partners: \$2,000.00
SHARE Fund: \$3,991.45
Dover Adult Learning Center: \$5,000.00
Strafford Nutrition Meals on Wheels: \$2,000.00
Tri-City Co-op: \$2,000.00
MY TURN: \$4,000.00

Housing Rehabilitation and Public Facilities (remaining 65% of grant allocation): \$256,261.02 (\$168,962.95 + \$87,298.07 in prior year CDBG funds)

Rochester Child Care Center – Fire Sprinkler System: \$20,000.00
Community Action Partnership of Strafford County – Weatherization Program: \$68,261.02
Rochester Opera House – Chairlift Project: \$23,000.00
East Rochester Public Library – Building Renovations: \$10,000.00
Rochester Riverwalk – Canoe/Kayak Launch Project: \$25,000.00
Gonic Pool/Recreation Area Improvements: \$50,000.00
Historic District Commission – Downtown Façade Improvements Program: \$10,000.00

Homeless Center for Strafford County – Land Acquisition for New Shelter: \$50,000.00

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing for Homeless Persons	2015	2020	Affordable Housing Homeless	Rochester Low-Moderate Income Census Tracts	Affordable Housing and Homeless Assistance	CDBG: \$20,000	Homeless Person Overnight Shelter: 105 Persons Assisted
2	Retention of Affordable Housing Stock	2015	2020	Affordable Housing	Rochester Low-Moderate Income Census Tracts	Affordable Housing Stock Retention	CDBG: \$68,261	Homeowner Housing Rehabilitated: 25 Household Housing Unit
3	Increase Access to Quality Facilities and Services	2015	2020	Non-Homeless Special Needs Non-Housing Community Development	Rochester Low-Moderate Income Census Tracts	Improved Safety and Livability of Neighborhoods	CDBG: \$132,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 9322 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 561 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Improving the Safety/Livability of Neighborhoods	2015	2020	Non-Housing Community Development	Rochester Low-Moderate Income Census Tracts	Improved Safety and Livability of Neighborhoods	CDBG: \$10,000	Facade treatment/business building rehabilitation: 1 Business
5	Increase Access to Affordable and Quality Housing	2015	2020	Affordable Housing Non-Homeless Special Needs	Rochester Low-Moderate Income Census Tracts	Affordable Housing and Homeless Assistance	CDBG: \$55,991	Public service activities for Low/Moderate Income Housing Benefit: 15 Households Assisted Housing for Homeless added: 14 Household Housing Unit
6	Public Services Concerned with Employment	2015	2020	Non-Housing Community Development Economic Development	Rochester Low-Moderate Income Census Tracts	Public Services Concerned with Employment	CDBG: \$9,000	Public service activities other than Low/Moderate Income Housing Benefit: 195 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Affordable Housing for Homeless Persons
	Goal Description	<ul style="list-style-type: none"> • Cross Roads House (600 Lafayette Rd., Portsmouth, NH 03801): Homeless shelter and services for Rochester residents • My Friend's Place (368 Washington St., Dover, NH 03820): Homeless shelter and supportive services for Rochester residents

2	Goal Name	Retention of Affordable Housing Stock
	Goal Description	<ul style="list-style-type: none"> • Community Action Partnership of Strafford County - Weatherization Assistance Program (642 Central Ave., Dover, NH 03820): Weatherization rehabilitation of low-income homes in Rochester
3	Goal Name	Increase Access to Quality Facilities and Services
	Goal Description	<ul style="list-style-type: none"> • Strafford Nutrition Meals on Wheels (25 Barlett Ave., Suite A, Somersworth, NH 03878): Home meal delivery for lower-income residents with disabilities or limited mobility • Tri-City Co-op (55 Summer St., Rochester, NH 03867): Peer to peer mental health support services • Rochester Child Care Center – Fire Sprinkler System (95 Charles St., Rochester, NH 03867): Fire system upgrades at child care center serving lower-income families • Rochester Opera House – Chairlift Project (31 Wakefield St., Rochester, NH 03867): Installation of chairlift to allow full access to Opera House by residents with physical disabilities • East Rochester Public Library – Building Renovations (55 Main St., Rochester, NH 03868): Roof, foundation, and heater repairs on East Rochester Library building • Rochester Riverwalk – Canoe/Kayak Launch (Hillsdale Rd., Rochester, NH 03867): Installation of small watercraft launch on Hillsdale Rd. to provide access to Cocheco River • Gonic Pool/Recreation Area Improvements (1 Railroad Ave., Rochester, NH 03839): Installation of pavilion and picnic area
4	Goal Name	Improving the Safety/Livability of Neighborhoods
	Goal Description	<ul style="list-style-type: none"> • Historic District Commission – Downtown Façade Improvements Program (31 Wakefield St., Rochester, NH 03867): Renovation of facades of downtown commercial buildings

5	Goal Name	Increase Access to Affordable and Quality Housing
	Goal Description	<ul style="list-style-type: none"> • SHARE Fund (150 Wakefield St., Rochester, NH 03820): Rental assistance for low-income rental households in Rochester • Community Partners (113 Crosby Rd., Suite 1, Dover, NH 03820): Rental assistance for Rochester residents with disabilities • Homeless Center for Strafford County (9 Isinglas Dr., Rochester, NH 03839): Land acquisition for construction of new, larger homeless shelter
6	Goal Name	Public Services Concerned with Employment
	Goal Description	<ul style="list-style-type: none"> • Dover Adult Learning Center (61 Locust St., Rochester, NH 03820): High school equivalency testing services for low-income Rochester residents • MY TURN (1 Winter St., Suite 1, Rochester, NH 03867): Vocational skills training and supportive services for low-income young adults

Projects

AP-35 Projects – 91.220(d)

Introduction

The individual activities selected for funding in FY 2020 were established to meet HUD outcomes and were those judged to maximize meeting the most vital needs of the City's low to moderate income population as identified at present and projected over the FY 2015-2020 time span. Within the context of these identified needs and objectives, other eligible activities can and may be undertaken and supported with CDBG funding as new opportunities are defined.

For public services activities, it is estimated that 911 low-moderate income individuals, predominantly homeless families and families at risk of becoming homeless will benefit from the planned activities. For housing rehabilitation activities, it is estimated that 50 low-income individuals (approximately 25 low-income families) will benefit from the planned activities. For Job Opportunity Benefit Loan Program activities, it is estimated that 2 low-moderate income individuals will benefit from the planned activities. For public facilities and infrastructure activities, it is estimated that 9,352 individuals, primarily low-moderate income families, will benefit from the planned activities.

Projects

#	Project Name
1	Planning and Administration
2	Public Services
3	Housing Rehabilitation
4	Job Opportunity Benefit Loan Program
5	Public Facilities and Infrastructure

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

These priorities are based on the FY 2015-2020 Consolidated Action Plan as well as the FY 2020 research and consultations that the Community Development Coordinator conducted with local social service agencies, relevant government agencies and departments, local business and civic organizations, and general Rochester residents. Activities and programs providing homeless services and affordable housing were prioritized based on continuing community needs for these services.

Obstacles to addressing underserved needs mostly include the ability of leveraged funding to provide services and administer programs. The available non-CDBG funding of public service agencies applying for CDBG funding was assessed during the grant application process, as well as the extent of need for a

proposed project or program and anticipated long-term poverty reduction benefits of a proposed project or program.

AP-38 Project Summary
Project Summary Information

1	Project Name	Planning and Administration
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Affordable Housing for Homeless Persons Retention of Affordable Housing Stock Improving the Safety/Livability of Neighborhoods Increase Access to Quality Facilities and Services Increase Access to Affordable and Quality Housing Public Services Concerned with Employment
	Needs Addressed	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention Supportive Housing Increase Reduction in Substance Abuse (Especially Heroin) Improved Safety and Livability of Neighborhoods Small Business Stabilization and Expansion Public Services Concerned with Employment
	Funding	CDBG: \$51,988
	Description	Planning and administration expenses for CDBG program.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	N/A.
	Location Description	Office of Economic and Community Development City of Rochester 33 Wakefield St. Rochester, NH 03867
	Planned Activities	Planning and administration costs for the City of Rochester CDBG program (salary, office supplies, environmental reviews, Davis-Bacon Act monitoring, etc.)
2	Project Name	Public Services
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Affordable Housing for Homeless Persons Increase Access to Quality Facilities and Services Public Services Concerned with Employment
	Needs Addressed	Affordable Housing and Homeless Assistance Public Services Concerned with Employment

	Funding	CDBG: \$38,991
	Description	CDBG public service agency funding.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	911 low-moderate income individuals, predominantly homeless families and families at risk of becoming homeless
	Location Description	Cross Roads House: 600 Lafayette Rd., Portsmouth, NH 0380 My Friend's Place: 368 Washington St., Dover, NH 03820 Community Partners, 113 Crosby Rd., Suite #1, Dover, NH 03820 SHARE Fund: 150 Wakefield St., Rochester, NH 03867 Dover Adult Learning Center: 63 S. Main St., Rochester, NH 03867 Strafford Nutrition Meals on Wheels: 25 Bartlett Ave., Suite A, Somersworth, NH 03878 Tri-City Co-op: 55 Summer St., Rochester, NH 03867 MY TURN: 1 Winter St., Suite 1, Rochester, NH 03867
	Planned Activities	Homeless shelter funding, emergency rental assistance funding (e.g., security deposits, back rent, first month's rent) for low-moderate income residents and residents with disabilities, employment and educational assistance funding, meal delivery services, peer to peer mental health services
3	Project Name	Housing Rehabilitation
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Retention of Affordable Housing Stock
	Needs Addressed	Affordable Housing Stock Retention
	Funding	CDBG: \$68,261
	Description	Housing rehabilitation grants for low-income residents.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	50 low-income individuals (approximately 25 low-income families).
	Location Description	Multiple locations. All homeowners will be low-moderate income residents.
	Planned Activities	Weatherization assistance to low-income homeowners.

4	Project Name	Job Opportunity Benefit Loan Program
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Public Services Concerned with Employment
	Needs Addressed	Small Business Stabilization and Expansion
	Funding	CDBG: \$88,165
	Description	JOB Loans job creation loan program (revolving loan fund). Funds are from previously established RLF, not entitlement funds.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	2 low-moderate income individuals
	Location Description	Office of Economic and Community Development City of Rochester 33 Wakefield St. Rochester, NH 03867
Planned Activities	JOB Loans job creation loan program	
5	Project Name	Public Facilities and Infrastructure
	Target Area	Rochester Low-Moderate Income Census Tracts
	Goals Supported	Increase Access to Quality Facilities and Services
	Needs Addressed	Improved Safety and Livability of Neighborhoods
	Funding	CDBG: \$188,000
	Description	Rochester Child Care Center Fire Sprinkler System Upgrades Rochester Opera House Chairlift Installation Project East Rochester Public Library Building Renovations Rochester Riverwalk Canoe/Kayak Launch Project Gonic Pool/Recreation Area Improvements Historic District Commission Downtown Facade Improvements Program Homeless Center for Strafford County Land Acquisition for New Shelter
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	9,352 individuals, primarily low-moderate income families

<p>Location Description</p>	<p>Rochester Child Care Center: 95 Charles St., Rochester, NH 03867 Rochester Opera House: 31 Wakefield St., Rochester, NH 03867 East Rochester Public Library: 55 Main St., Rochester, NH 03868 Rochester Riverwalk: Hillsdale Rd., Rochester, NH 03867 Gonic Pool/Recreation Area Improvements: 1 Railroad Ave., Rochester, NH 03839 Historic District Commission – Downtown Façade Improvements Program: 31 Wakefield St., Rochester, NH 03867 Homeless Center for Strafford County – Land Acquisition for New Shelter: 9 Isinglas Dr., Rochester, NH 03839</p>
<p>Planned Activities</p>	<p>Rochester Child Care Center – Fire Sprinkler System: Fire system upgrades at child care center serving lower-income families Rochester Opera House – Chairlift Project: Installation of chairlift to allow full access to Opera House by residents with physical disabilities East Rochester Public Library – Building Renovations: Roof, foundation, and heater repairs on East Rochester Library building Rochester Riverwalk – Canoe/Kayak Launch: Installation of small watercraft launch on Hillsdale Rd. to provide access to Cocheco River Gonic Pool/Recreation Area Improvements: Installation of pavilion and picnic area Homeless Center for Strafford County – Land Acquisition for New Shelter: Land acquisition for construction of new, larger homeless shelter</p>

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Assistance will be directed primarily to low-income residents. This prioritization will be achieved through two methods. First, assistance will be provided through public services aimed specifically at low-income clients, such as homeless shelter and rental assistance services, and through housing and facilities projects that benefit low-income persons, such as weatherization of low-income housing. Second, assistance will be directed toward census tracts identified by HUD as comprised of 51% or greater low-income households. These census tracts will be prioritized in consideration for public facilities projects.

According to data compiled by the Strafford Regional Planning Commission in its 2015 report, *Local Solutions for the Strafford Region: Fair Housing and Equity Assessment*, there is a slight concentration of racial and ethnic minorities who rent in the center of the City (Wards 2 and 6), and there is a heavier concentration of racial and ethnic minorities who own their homes in the northwestern portion of the City (Wards 3 and 5). Both these areas overlap, to large extent, the census tracts classified by HUD as 51% or greater low to moderate income.

Geographic Distribution

Target Area	Percentage of Funds
Rochester Low-Moderate Income Census Tracts	92

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Combining clientele-specific targeting (such as projects aimed specifically at residents with disabilities or residents experiencing homelessness) and low-income census tract-specific targeting is calculated to serve the greatest number of low-income residents.

Discussion

The 8% of funding that will not occur within Rochester low-moderate income census tracts is funding for Community Action Partnership of Strafford County's weatherization assistance program, the homeless shelters My Friend's Place and Cross Roads House, and rental assistance activities provided by the SHARE Fund and Community Partners. While individual project locations may be outside of identified low- to moderate-income census tracts, all individual clients served through these funds will be low- to moderate-income. All of these programs verify client income and/or homeless status before services are provided.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Focus is placed on housing stock rehabilitation, rather than housing acquisition, as housing rehabilitation have been identified as budget-maximizing approaches to increasing access to affordable housing. A large number of elderly residents live in manufactured housing that requires weatherization services, and Community Action Partnership of Strafford County’s weatherization assistance program consistently reports that over half of its served Rochester clients are elderly residents and/or living in manufactured housing.

One Year Goals for the Number of Households to be Supported	
Homeless	105
Non-Homeless	0
Special-Needs	0
Total	105

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	25
Acquisition of Existing Units	0
Total	25

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

N/A.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Rochester's Community Development Division plans to continue to work with the Rochester Housing Authority to identify and address public housing needs, such as the need for more transportation options for public housing residents, especially elderly residents and residents with disabilities. This will include participating in the continuing and upcoming transportation planning occurring both at the regional and local levels, through the Strafford Regional Planning Commission and the Cooperative Alliance for Seacoast Transportation, to ensure that public housing residents' concerns are incorporated into the planning processes. The City of Rochester also will continue to partner with the Rochester Housing Authority to research fair housing concerns within the city generally and public housing specifically. Finally, the City of Rochester plans to identify funding opportunities and provide grant writing assistance to the Rochester Housing Authority to obtain funds to complete the Charles Street project which will provide eight units of permanent supportive housing for chronically homeless residents.

Actions planned during the next year to address the needs to public housing

The City of Rochester's Community Development Division plans to continue to work with the Rochester Housing Authority to identify and address public housing needs, such as the need for more transportation options for public housing residents, especially elderly residents and residents with disabilities. This will include participating in the continuing and upcoming transportation planning occurring both at the regional and local levels, through the Strafford Regional Planning Commission and the Cooperative Alliance for Seacoast Transportation, to ensure that public housing residents' concerns are incorporated into the planning processes. The City of Rochester also will continue to partner with the Rochester Housing Authority to research fair housing concerns within the city generally and public housing specifically. Finally, the City of Rochester plans to identify funding opportunities and provide grant writing assistance to the Rochester Housing Authority to obtain funds to complete the Charles Street project which will provide eight units of permanent supportive housing for chronically homeless residents.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Community Development Coordinator and Rochester Housing Authority will continue to hold meetings to engage public housing residents in the management process as well as to help identify unmet community needs and opportunities for new programs to better serve Rochester Housing Authority residents.

To encourage participation in homeownership, the Community Development Coordinator regularly

makes available to the Rochester Housing Authority informational brochures on state homeownership programs aimed at lower-income potential homebuyers, as well as grant opportunities that might be able to fund homeownership or public housing programs.

As part of the City of Rochester's Section 3 compliance measures, the Community Development Coordinator also ensures that all CDBG-funded construction project bid invitations are provided to Rochester Housing Authority residents so that residents have an opportunity to bid on such projects. This helps Rochester Housing Authority residents to build financial

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A. The Rochester Housing Authority is not designated as troubled.

Discussion

N/A.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Consultations with public service agencies and local government staff regarding housing issues and homelessness indicate a continuing and substantial need for homeless shelters and supportive services. Public input consistently echoed these concerns, as well. This FY 2020 Annual Action Plan incorporates continued funding for the provision of services through regional homeless shelters as well as services aimed at preventing homelessness, such as rental assistance and mental health supportive services.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Rochester will be participating actively in the Seacoast's Coordinated Entry system for provision of a range of services to the City's homeless population. This will include attendance by the Community Development Coordinator at all relevant meetings with regional homeless services providers, the City of Rochester's welfare officer, and other key officials and stakeholders to coordinate on serving the City's homeless population.

The Community Development Coordinator will also participate actively with the Greater Seacoast Coalition to End Homelessness and the New Hampshire Balance of State Continuum of Care. The City of Rochester will assist the state in implementing statewide coordinated entry in any way possible.

The City of Rochester will also fund a wide range of public service agencies that provide services such as emergency housing and homelessness prevention. This includes direct CDBG funding to three of the region's homeless shelters, including the largest-capacity shelter in the region, and rental assistance to those who are homeless or at risk of becoming homeless. The homeless shelters, as part of our regional Coordinated Entry process, assess individual needs during the intake process and prioritize unsheltered persons for shelter and services.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Rochester will fund the region's three primary homeless shelters. My Friend's Place provides emergency and transitional shelter for families and single women, and Cross Roads House provides emergency shelter for men, women, and families, as well as Housing First programs and post-housing case management. Cross Roads House is the largest capacity shelter in the Seacoast region. In addition, Rochester will be funding the Homeless Center for Strafford County, which provides emergency and transitional shelter for families and single women, so it can purchase land to construct a new, larger-

capacity shelter located within the City of Rochester.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Rochester plans to fund a wide range of public service agencies in FY 2020 that provide services such as emergency housing, homelessness prevention, and rental assistance to those who are homeless or at risk of becoming homeless. My Friend's Place provides emergency and transitional shelter for families and single women, and Cross Roads House provides emergency shelter for men, women, and families, as well as Housing First programs and post-housing case management. Cross Roads House also participates in a statewide initiative to reduce veteran homelessness and provides shelter and services to between three to five homeless veterans at any given time.

In addition, the Community Development Coordinator will be working with the Tri-City Homelessness Task Force to identify strategies and programs to provide emergency shelter and permanent housing for chronically homeless individuals and families. This will include identification of non-CDBG funding sources to help pay for existing and newly created housing initiatives.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of Rochester plans to support low-income individuals and families to avoid becoming homeless through a variety of approaches. Rochester will fund rental assistance to those who are at risk of becoming homeless as well as fund programs and activities aimed at assisting low-income individuals and families over a longer term through investments in educational and employment/vocational training, such as Dover Adult Learning Center's provision of high-school equivalency exam preparation services. Finally, Rochester will fund mental health supportive services, such as rental assistance for residents with mental illnesses and/or developmental disabilities and supportive services. Community Partners' rental assistance program provides rental assistance to low-income persons with mental illnesses and/or developmental disabilities, and Tri-City Consumers' Cooperative provides peer to peer

mental health support services.

Discussion

The City of Rochester plans to support low-income individuals and families to avoid becoming homeless through a variety of approaches. Rochester will fund rental assistance to those who are at risk of becoming homeless as well as fund programs and activities aimed at assisting low-income individuals and families over a longer term through investments in educational and employment/vocational training, such as Dover Adult Learning Center's provision of high-school equivalency exam preparation services. Finally, Rochester will fund mental health supportive services, such as rental assistance for residents with mental illnesses and/or developmental disabilities and supportive services. Community Partners' rental assistance program provides rental assistance to low-income persons with mental illnesses and/or developmental disabilities, and Tri-City Consumers' Cooperative provides peer to peer mental health support services.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Barriers to affordable housing in the City of Rochester continue to consist primarily of regional high rental rates (over 30% of lower income renters' income), very low vacancy rates in the rental housing market (hovering around 1% vacancy), and preferences among real estate developers for higher-end market rate housing over more affordable housing (due in part to high construction costs). In FY 2020, the City of Rochester plans to continue its ongoing partnerships with regional public service agencies, such as the SHARE Fund, Community Partners, and the Community Action Partnership of Strafford County, to address these continuing barriers to affordable housing.

Community Action Partnership's weatherization assistance program reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance, provided by both the SHARE Fund and Community Partners, helps low-income residents to obtain safe, quality housing in a rental market with continually rising rent rates. Focus is placed on rental assistance and housing stock rehabilitation because both of these activities are considerably lower cost than the creation of new housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The Community Development Coordinator has consulted with New Hampshire Housing; the Workforce Housing Coalition of the Greater Seacoast; Community Action Partnership of Strafford County, and several Rochester city departments during the researching and drafting of the FY 2020 Annual Action Plan. These consultations indicated that relatively low allowable residential densities have impeded affordable multifamily developments. In FY 2018 and FY 2019, the Community Development Coordinator worked with the Planning Department to analyze and revise the downtown density ordinances, and in FY 2020 the Community Development Coordinator plans to explore increasing density allowances in areas of the city outside the downtown core.

Discussion:

N/A.

AP-85 Other Actions – 91.220(k)

Introduction:

The Community Development Coordinator plans to continue collaborations with regional public service agencies, local and state government entities, and local business organizations to maximize the impact of available CDGB funds. This will include coordination with the Workforce Housing Coalition of the Greater Seacoast to explore potential best uses for the downtown housing charrette report drafted in November 2018; regular presentations at Community Development Committee meetings by downtown business organization Rochester Main Street; and participation in the housing opportunities work currently being spearheaded by the Greater Seacoast Coalition to End Homelessness.

Actions planned to address obstacles to meeting underserved needs

Underserved needs are comprised mostly of continued shortage of affordable housing and the need for comprehensive, integrated services for mental health. In FY 2020, the City of Rochester's CDBG funding will go toward rental assistance, including rental assistance specifically for residents with mental illnesses; homeless services and rental assistance for low-income residents; and peer to peer mental health supportive services.

In addition, The Community Development Coordinator will continue to be actively engaged with the regional Greater Seacoast Coalition on Homelessness, which meets bimonthly to discuss homelessness issues in the region and functions as a local-level continuum of care, and the Tri-City Homelessness Task Force, which meets monthly to strategize on homeless prevention and reduction in the neighboring cities of Rochester, Somersworth, and Dover. Recent Tri-City Homeless Task Force strategizing has focused specifically on addressing the region's affordable housing shortage and the need for more mental health and recovery supports.

Actions planned to foster and maintain affordable housing

Barriers to affordable housing in the City of Rochester continue to consist primarily of regional high rental rates (over 30% of lower income renters' income), very low vacancy rates in the rental housing market (hovering around 1% vacancy), and preferences among real estate developers for higher-end market rate housing over more affordable housing (due in part to high construction costs). In FY 2020, the City of Rochester plans to continue its ongoing partnerships with regional public service agencies, such as the SHARE Fund, Community Partners, and the Community Action Partnership of Strafford County, to address these continuing barriers to affordable housing.

Community Action Partnership's weatherization assistance program reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance, provided by both the SHARE Fund and Community Partners, helps low-income residents to obtain safe, quality housing in a rental market with continually rising rent rates. Focus is

placed on rental assistance and housing stock rehabilitation because both of these activities are considerably lower cost than the creation of new housing.

Actions planned to reduce lead-based paint hazards

The City of Rochester has applied to participate in an upcoming statewide lead poisoning community project being organized by New Hampshire Listens, the Conservation Law Foundation, and New Hampshire Legal Assistance. The City of Rochester has assembled a project team comprised of staff from the Community Development Division; Planning Department; Building, Zoning, and Licensing Services Department; and School Department. Rochester Main Street and the Community Action Partnership of Strafford County are also represented on the project team.

Through the community project, the City of Rochester plans to (1) identify where best to target limited municipal resources for maximum impact, (2) how to productively partner with community organizations to implement effective lead poisoning prevention and reduction strategies; and (3) how to evaluate progress and success of our implemented strategies.

The City of Rochester also will continue to fund the housing weatherization work of the Community Action Partnership of Strafford County, which includes lead-safe work practices and lead remediation under certain circumstances. The City of Rochester will ensure lead-based paint safe practices and/or lead-based paint removal in all other construction-based activities funded, as well.

Actions planned to reduce the number of poverty-level families

The City of Rochester plans to support a range of anti-poverty efforts in FY 2020. High school equivalency testing, supplied by the Dover Adult Learning Center, will be funded, as the City of Rochester continues to recognize the value of investing in education for ensuring residents' long-term advancement out of poverty. MY TURN provides vocational skills training, transportation and child care assistance, and paid internship opportunities for lower-income young adults. The City of Rochester also will continue to operate and promote its Job Opportunity Benefits (JOB) Loan Program, which provides loans to small businesses to encourage the hiring of low and moderate income employees. Conditions for receiving a loan require a commitment to creating or retaining a certain number of jobs that are made available to low and moderate income employees. Such jobs must include the potential for advancement. Recent JOB Loan Program loan recipients have included a printing company and sporting arms retailer.

Actions planned to develop institutional structure

The City of Rochester's Community Development Division plans to work with other City departments (such as the Office of Economic Development, the Planning Department, the Department of Public Works, and the Department of Building, Zoning, and Licensing Services) to implement the programs and activities outlined in this Annual Action Plan. The Community Development Division will also continue to

work with other City departments to identify further program needs within the City and to research other funding sources for City projects that are not and/or cannot be funded through CDBG funds.

In addition, the City of Rochester has applied to participate in an upcoming statewide lead poisoning community project being organized by New Hampshire Listens, the Conservation Law Foundation, and New Hampshire Legal Assistance (NHLA). The City of Rochester has assembled a project team comprised of staff from the Community Development Division; Planning Department; Building, Zoning, and Licensing Services Department; and School Department.

Actions planned to enhance coordination between public and private housing and social service agencies

The Community Development plans to build on existing relationships to coordinate activities among a broad range of non-profit agencies, for-profit housing developers, and city staff. This will include regional non-profit housing developer the Housing Partnership, the Workforce Housing Coalition of the Greater Seacoast, and the Community Action Partnership of Strafford County.

The Community Development Coordinator also plans to actively participate in the New Hampshire Balance of State Continuum of Care, the Greater Seacoast Coalition to End Homelessness, and the Tri-City Homeless Task Force. All three coalitions focus on enhancing coordination between government officials, housing providers, and social service agencies.

Discussion:

N/A.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The program income from the Job Opportunity Benefit (JOB) Loan Program is continually reinvested back into the JOB Loan Program.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	77.80%