



Fourth Program Year Action Plan



The City of Rochester, N.H.

DUNS # 099446879

Fourth Program Year Action Plan (FY 2018-2019) Consolidated Plan (FY 2015-2020)

Approved June 19, 2018

Submitted June 22, 2018

Table of Contents

AP-05	Executive Summary	p. 3
PR-05	Lead & Responsible Agencies	p. 11
AP-10	Consultation	p. 12
AP-12	Participation	p. 42
AP-15	Expected Resources	p. 49
AP-20	Annual Goals and Objectives	p. 52
AP-35	Projects	p. 56
AP-50	Geographic Distribution	p. 61
AP-55	Affordable Housing	p. 62
AP-60	Public Housing	p. 63
AP-65	Homeless and Other Special Needs Activities	p. 65
AP-75	Barriers to Affordable Housing	p. 67
AP-85	Other Actions	p. 68
AP-90	Program Specific Requirements	p. 71

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This Action Plan represents year four (FY 2018-2019) of the City of Rochester's current Five Year Consolidated Action Plan (FY 2015-2020) for its Community Development Block Grant (CDBG) program. This plan is an extension of the identified needs as defined in the FY 15-20 Consolidated Action Plan and incorporates ongoing analysis of the most current needs and conditions within the City.

The FY 2018-2019 Community Development Block Grant (CDBG) amount for the City of Rochester is \$290,637.00, with \$58,127.40 (20%) allocated for planning and administration, \$43,595.55 (15%) for public services, and the balance of \$214,814.07 (\$188,914.05 + \$25,900.02 in prior year CDBG funds) for projects focused on the areas of housing rehabilitation and public facilities/infrastructure. The U.S. Department of Housing and Urban Development (HUD) restricts public services funding (non-construction operating expenses) to 15% of the city's overall annual grant allocation and administrative costs to 20% of the city's overall annual grant allocation.

The primary focus of the FY 2018-2019 Action Plan is to support the regional homeless shelters and their services and to prevent homelessness through support of rental assistance and home rehabilitation programs aimed at low to moderate income Rochester residents. Specific details on the use of funds are described in the "Consolidated Action Plan Goals" section under each activity. Each activity addresses one of the three national objectives set forth by HUD for CDBG grant expenditures: (1) to provide decent housing; (2) to provide a suitable living environment; or (3) to expand economic opportunities.

2. Summarize the objectives and outcomes identified in the Plan

This Action Plan's goals and objectives are based on the extensive research and consultations that the Community Development Coordinator has conducted with local public service agencies, relevant government agencies and departments, and the residents of the City of Rochester. These programs and activities are aimed at meeting one or more of HUD's outcomes for CDBG funding: to provide decent housing, to provide a suitable living environment, and to expand economic opportunities. The individual activities were established to meet HUD outcomes and are those seen to best meet the needs of the City's low to moderate income population over the next year. Prioritization was based on meeting basic needs (such as housing and education) first and then addressing less urgent needs as possible.

Program Goal: To Provide Decent Housing

- i. Assisting Homeless Persons to Obtain Affordable Housing and Assisting Persons at Risk of Homelessness

- Homeless shelters
 - Rental assistance programs
- ii. Retention of Affordable Housing Stock
- Housing rehabilitation/weatherization programs, including lead paint contamination testing efforts
 - Rental assistance/subsidy programs for low-income residents
- iii. Increasing the Supply of Supportive Housing Which Includes Structural Features and Services to Enable Persons with Special Needs (Including Persons Living with HIV/AIDS) to Live in Dignity and Independence
- Rent assistance/subsidy programs for low-income residents and residents with disabilities

Program Goal: To Provide a Suitable Living Environment

- i. Reducing the Incidence of Increasing Substance Abuse (Especially Heroin and Other Opioids) and Addressing Root Causation
- Rental assistance programs
 - Support for organizations and programs addressing mental illness
- ii. Improving the Safety and Livability of Neighborhoods
- Continued review of neighborhood conditions in low-income neighborhoods
- iii. Increase Access to Quality Public and Private Facilities and Services
- Public service agencies providing programs and support to low-income populations of greatest need
 - Participation in local coalitions of service providers (e.g., Balance of State Continuum of Care)
 - Support for regional public service agencies to provide greater access to community resources for low-income population as well as senior citizens and people with disabilities

Program Goal: To Expand Economic Opportunities

- i. Establishment, Stabilization, and Expansion of Small Businesses, Including Micro-Businesses
- Revolving loan fund for small business financing
- ii. Provision of Public Services Concerned with Employment

- Educational/high school equivalency programs for low-income residents

3. Evaluation of past performance

All CDBG activities undertaken during FY 2017-2018 have been chosen to advance one or more of the three national HUD objectives: (1) to provide decent housing; (2) to provide a suitable living environment; or (3) to expand economic opportunities. Public service activities (non-construction funding for social service agencies) include funding for two of the region's three homeless shelters (the third is receiving non-CDBG financial support from the city), rental assistance for low-income families and for residents with mental health concerns, and educational programs for low-income residents. Most of these activities are aimed at providing a suitable living environment or providing decent and affordable housing for low- and moderate-income residents.

Economic development activities include a loan to a Rochester business through the CDBG-funded Job Opportunity Benefit (JOB) revolving loan fund, which promotes the retention and creation of jobs for low- and moderate-income residents. Housing rehabilitation funding supports the Community Action Partnership for Strafford County's weatherization assistance program, which weatherizes the homes of low-income residents. This activity is aimed at providing decent, affordable housing. Public facilities funding will be used for a project installing night lights at the Rochester Community Center's tennis courts.

During FY 2016-2017, most CDBG subrecipients either met or exceeded their goals for the program year. Of those few subrecipients who did not meet their goals, performance fell short of the goal by a relatively small percentage. These subrecipients received counseling on increasing performance and setting achievable performance goals during the FY 2016-2017 subrecipient site visits. Performance goals for FY 2017-2018 CDBG subrecipients are on track thus far.

4. Summary of Citizen Participation Process and consultation process

As part of the planning and drafting process for the FY 2018-2019 Annual Action Plan, the City of Rochester's Community Development Division has conducted extensive public outreach. This has included three public hearings, attendance at all six of the local neighborhood ward meetings, consultations with local public service agencies, consultations with relevant government agencies, consultations with local business organizations, social media outreach, and an online survey. This outreach was conducted in accordance with the revised Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan.

Three public hearings were held related to the Annual Action Plan. The first public hearing was held on November 21, 2017. One resident spoke at the hearing, who expressed a lack of support for the Community Center tennis court lights project, especially because of additional costs of keeping the tennis courts lit at night.

For FY 2017-2018, applications for CDBG grant funding were made available on October 2, 2017 and were due back to the Community Development Division by

December 8, 2017. This represents an earlier timeline from previous years, in which applications were made available in November and due in January. This was to allow a longer time period for the Community Development Committee to consider the applications, in response to frequent postponement or cancellation of Community Development Committee meetings during the winter months due to inclement weather conditions.

Applications were reviewed by the Community Development Division and forwarded to the members of the Community Development Committee. The first review of the applications occurred at the January 8, 2018 meeting of the Community Development Committee. The second review of the applicants occurred at the February 12, 2018 Community Development Committee meeting.

The grant applicants were invited to present on their applications at the January meeting. After review of all grant applications received, the members of the Community Development Committee rated their level of support for each agency, and those receiving the most support were recommended for funding. The Community Development Committee voted on its grant application funding recommendations at the February 12, 2018 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan as well as public input on CDBG funding recommendations gathered during the FY 2018-2019 citizen participation process.

The formal public comments period notice was posted in local newspaper *Foster's Daily Democrat* on February 20, 2018, and copies of the public comments notice were also posted at City Hall, the City's Community Center, on the City's website, and on the Office of Economic and Community Development's Facebook page on February 20, 2018. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No comments were received during the public comments period.

The draft FY 2018-2019 Annual Action Plan was presented for a first reading to the full City Council at the March 6, 2018 City Council Meeting. A second public hearing was held on April 17, 2018. No comments were received at the second public hearing. A second reading of the draft plan occurred at the May 1, 2018 City Council meeting. City Council adopted the FY 2018-2019 Annual Action Plan at the May 1, 2018 meeting.

Subsequent to the May 1, 2018 meeting, the City of Rochester received its FY 2018-2019 funding allocation from HUD, which is significantly more than the \$226,070 estimated funding. The Community Development Committee voted at its May 14, 2018 meeting to recommend funding adjustments based on the additional funds.

As these funding recommendations included funding for an organization not originally recommended for funding at the February 12th meeting (SOS Recovery Center), a second public comments period notice was posted in local newspaper *Foster's Daily Democrat* on May 19, 2018, and copies of the public comments notice were also posted at City Hall, the City's Community Center, on the City's website, and on the Office of

Economic and Community Development's Facebook page on May 18, 2018. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No comments were received during the public comments period.

The revised FY 2018-2019 Annual Action Plan was presented for a first reading to the full City Council at the May 29, 2018 City Council Meeting. A second public hearing was held on June 5, 2018. One comment was received at the second public hearing from a SOS Recovery Center staff person, who stated that CDBG funding was needed for the continuing opioid crisis. A second reading of the revised plan occurred at the June 19, 2018 City Council meeting. City Council adopted the revised FY 2018-2019 Annual Action Plan at the June 19th meeting.

5. Summary of public comments

The following comments from the public regarding the FY 2018-2019 Annual Action Plan were received:

Ward 1 Meeting (9/13/2017): Need for more services for homeless residents, including homeless youth; need for substance abuse recovery funding for programs proven to be success; need for more pro-social youth recreation options.

Ward 5 Meeting (9/20/2017): Need for more downtown revitalization.

Ward 4 Meeting (9/25/2017): Suggestion to renovate Maple St. Magnet School's playground; suggestion for more structures at Roger Allen Park; concerns regarding downtown absentee landlords and drug dealing.

Ward 6 Meeting (9/27/2017): Need for more in-patient substance abuse recovery facilities and coordination of recovery services with local jails; concerns for unsheltered homeless populations near downtown "tent cities."

Ward 3 Meeting (10/18/2017): Need for more transportation for elderly residents; need for more supportive services for elderly residents and residents with dementia; concerns regarding front door accessibility at Frisbie Memorial Hospital; support for MY TURN vocational skills program for young adults.

Ward 2 Meeting (10/23/2017): Suggestion for funding to go to the Recreation Department for Arena projects; suggestion for funding to go to Desiree's Place, which houses elderly residents; support for downtown river walk project; concerns regarding downtown pedestrian safety; support for substance abuse recovery programs; support for Frisbie Memorial Hospital's community mental health project.

Public Hearing (First) (11/21/2017): Lack of support for the Community Center tennis court lights project, especially because of additional costs of keeping the tennis courts lit at night.

First Public Comments Period: No comments were received.

Public Hearing (Second) (4/18/2017): No comments were received.

Second Public Comments Period: No comments were received.

Public Hearing (Third) (6/5/2018): Need for opioid recovery services.

Online Community Development Survey: Concerns regarding housing affordability, concerns regarding adequate sidewalks for pedestrians (including residents with disabilities), need for a year-round shelter located within the city, need for more services for unsheltered homeless residents, suggestion that funding to Rochester Recreation Department activities be limited, lack of support for Community Center tennis court lights project, concerns regarding taxes, support for elder support services, lack of support for funding to the Rochester Housing Authority from a former public housing resident.

6. Summary of comments or views not accepted and the reasons for not accepting them

Ward 1 Meeting (9/13/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Ward 5 Meeting (9/20/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Ward 4 Meeting (9/25/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Ward 6 Meeting (9/27/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Ward 3 Meeting (10/18/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Ward 2 Meeting (10/23/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Public Hearing (First) (11/21/2017): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

First Public Comments Period: N/A. No comments were received.

Public Hearing (Second) (4/18/2017): N/A. No comments were received.

Second Public Comments Period: N/A. No comments were received.

Public Hearing (Third) (6/5/2018): All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

Online Community Development Survey: All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.

7. Summary

The FY 2018-2019 Annual Action Plan focuses on the community needs identified during the FY 2015-2020 Consolidated Action Plan community needs assessment process, the FY 2018-2019 Annual Action Plan citizen participation process, and the FY 2018-2019 Annual Action Plan consultations with government and non-profit agencies. This includes needs that continue to exist from previous Annual Action Plans, such as services for homeless residents and supportive housing services, and needs that have not been fully addressed in previous annual action plans. The FY 2018-2019 Annual Action Plan will be used to evaluate new funding and project opportunities as they arise, and community needs analyses will be incorporated throughout the implementation of this plan.

[This page left intentionally blank.]

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The City of Rochester’s Community Development Division, housed in the Office of Economic & Community Development, is responsible for the planning, reporting, and administration of the City of Rochester’s Community Development Block Grant program.

Agency Role	Name	Department/Agency
CDBG Administrator	ROCHESTER	Office of Economic & Community Development

Table 1 – Responsible Agencies

Narrative (optional)

N/A.

Consolidated Plan Public Contact Information

Julian L. Long, J.D.
Community Development Coordinator
Office of Economic & Community Development
31 Wakefield St.
Rochester, NH 03867
(603) 335-7519
julian.long@rochesternh.net

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Rochester continues to make extensive efforts to enhance coordination between the Rochester Housing Authority, non-profit organizations providing housing and related services, and relevant City departments such as the welfare office. The City's Community Development Division continues to work with the Rochester Housing Authority to draft a joint Assessment of Fair Housing. The City of Rochester's Community Development Coordinator also engages in significant outreach and involvement in relevant community organizations, such as serving on the Greater Seacoast Coalition on Homelessness steering committee and active involvement with the Balance of State Continuum of Care.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of Rochester continues to make extensive efforts to enhance coordination between the Rochester Housing Authority, non-profit organizations providing housing and related services, and relevant City departments such as the welfare office. The City's Community Development Division continues to work with the Rochester Housing Authority to draft a joint Assessment of Fair Housing. The City of Rochester's Community Development Coordinator also engages in significant outreach and involvement in relevant community organizations, such as serving on the Greater Seacoast Coalition on Homelessness steering committee, serving on the board of directors of the Cooperative Alliance for Seacoast Transportation (COAST), and active involvement with the Balance of State Continuum of Care. This has included attending an informational session in November 2017 on the Balance of State Continuum of Care's implementation of statewide coordinated entry.

The Community Development Coordinator attends many meetings and trainings organized by agencies that provide services such as housing, homelessness prevention, rental assistance, etc. The Community Development Coordinator forwards relevant information from these agencies to all other public service agency contacts who might be interested.

Throughout 2017, the Community Development Coordinator coordinated with the Workforce Housing Coalition of the Greater Seacoast to organize a Rochester-focused housing discussion group, comprised of regional non-profit housing organizations, businesses, property developers, and relevant government departments. This group held a citywide housing forum in June 2017 that was attended by over fifty individuals, including elected officials, public service agencies, and local business leaders. The City of Rochester is looking to build on that work by applying to participate in a 2018 housing charrette with the Workforce Housing Coalition.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Community Development Coordinator serves as liaison between the City of Rochester and the Balance of State Continuum of Care, regularly attends scheduled Continuum of Care meetings in Concord, and shares information received at Continuum meetings with relevant City staff and local public service agencies. This includes but is not limited to the City's Welfare Office, the City's Families in Transition coordinator, CDBG grant subrecipients, and local organizations providing mental health and substance abuse recovery services. During FY 2017-2018, the Community Development Coordinator attended an informational session in November 2017 on the Balance of State Continuum of Care's implementation of statewide coordinated entry.

The Community Development Coordinator is also an active member of the Steering Committee for the Greater Seacoast Coalition on Homelessness, which meets quarterly to discuss homelessness issues in the region and functions as a local-level continuum of care. The Steering Committee includes representatives from the regional homeless shelters, public housing authorities, other local governments, and public service agencies providing shelter and/or other homeless services.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

N/A. The City of Rochester does not receive ESG funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities.

Agency/Group/Organization	Rochester Recreation Department
Agency/Group/Organization Type	Other government - Local Grantee Department
What section of the Plan was addressed by Consultation?	Other – recreation issues
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>This consultation was between the Community Development Coordinator and the Director of Recreation. The consultation was conducted in-person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
Agency/Group/Organization	Rochester Main Street
Agency/Group/Organization Type	Services-Employment Business Leaders Civic Leaders Business and Civic Leaders
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Market Analysis Economic Development Other - Downtown revitalization needs

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator, the chair of the Board of Directors for Rochester Main Street, and the executive director for Rochester Main Street. The consultation was conducted in person.</p> <p>An area for improved coordination identified was the need for a centralized community events calendar. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, including façade improvement and code violation remediation for downtown buildings.</p>
<p>Agency/Group/Organization</p>	<p>Rochester Community Vibrancy Committee</p>
<p>Agency/Group/Organization Type</p>	<p>Civic Leaders Neighborhood Organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Other - Downtown revitalization needs</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the co-chair of the Rochester Community Vibrancy Committee. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Woven Community Development Association</p>
<p>Agency/Group/Organization Type</p>	<p>Civic Leaders Services - Housing Services-Homeless</p>

What section of the Plan was addressed by Consultation?	Economic Development Non-Homeless Special Needs Other - Downtown revitalization needs
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and a representative of Woven Community Development Association. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Rochester School Board
Agency/Group/Organization Type	Services – Education Other government - Local
What section of the Plan was addressed by Consultation?	Other – Youth community involvement
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Rochester School Board. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Rochester Riverwalk Committee
Agency/Group/Organization Type	Other government - Local

What section of the Plan was addressed by Consultation?	Economic Development Other – Downtown revitalization
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Riverwalk Committee. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Rochester Museum of Fine Arts
Agency/Group/Organization Type	Civic Leaders
What section of the Plan was addressed by Consultation?	Economic Development Other – Downtown revitalization
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the chair of the Rochester Museum of Fine Arts. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Rochester Office of Economic Development
Agency/Group/Organization Type	Services-Employment Other government – Local Grantee Department

<p>What section of the Plan was addressed by Consultation?</p>	<p>Market Analysis Economic Development Anti-poverty Strategy Other – Downtown revitalization</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator, the Economic Development Specialist, and the Economic Development Manager. The consultation was conducted in person.</p> <p>An area for improved coordination identified was the need for a centralized community events calendar. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Make Rochester Great</p>
<p>Agency/Group/Organization Type</p>	<p>Business Leaders Civic Leaders Business and Civic Leaders Neighborhood Organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Other – Downtown revitalization, substance abuse recovery</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the chair of Make Rochester Great. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester Opera House</p>
<p>Agency/Group/Organization Type</p>	<p>Business Leaders Civic Leaders Business and Civic Leaders</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Other – Youth community involvement, youth recreation needs</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the executive director of the Rochester Opera House. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Strafford Regional Planning Commission</p>
<p>Agency/Group/Organization Type</p>	<p>Services - Housing Other government - County Regional organization Planning organization</p>

What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Anti-poverty Strategy Other - Transportation
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator and the regional transportation planner for the Strafford Regional Planning Commission. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Strafford Continuum of Care
Agency/Group/Organization Type	Services-Health Health Agency Publicly Funded Institution/System of Care Regional organization
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other – Substance abuse prevention and recovery

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and representatives from OneVoice for Strafford County, Rochester Youth Reach, Goodwin Community Health, the Rochester Community Recovery Center, Bridging the Gaps youth drug prevention coalition, and Dover Youth Coalition. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester Office of Building, Zoning, and Licensing Services</p>
<p>Agency/Group/Organization Type</p>	<p>Other government – Local Grantee Department</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Other – Building variances</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator, the Health/Plumbing Inspector, and the Compliance Officer. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Balance of State Continuum of Care</p>

Agency/Group/Organization Type	Services – Housing Services-homeless Publicly Funded Institution/System of Care Other government – State Regional organization Planning organization
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This consultation was between the Community Development Coordinator, NH DHHS staff, and other members of the Continuum of Care, mostly non-profit homeless services providers. The consultation was conducted in person. More coordination to maximize continuum-wide efficiency and quicker placements for chronically homeless residents were identified as areas of needed improvement during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	My Friends Place
Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Regional organization
What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and the executive director for My Friends Place.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>NH Department of Health and Human Services, Bureau of Homeless and Housing Services</p>
<p>Agency/Group/Organization Type</p>	<p>Services – Housing Services-homeless Publicly Funded Institution/System of Care Other government – State Regional organization Planning organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>This consultation was between the Community Development Coordinator and NH DHHS staff. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester United Neighborhoods</p>

Agency/Group/Organization Type	Neighborhood Organization
What section of the Plan was addressed by Consultation?	Homelessness Strategy Non-Homeless Special Needs Other - Youth recreation needs, substance abuse recovery, downtown revitalization, elderly services
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The consultation was between the Community Development Coordinator and residents in Wards 1, 2, 3, 4, 5, and 6. The consultations were conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Workforce Housing Coalition of the Greater Seacoast
Agency/Group/Organization Type	Housing Services - Housing Services-homeless Regional organization Planning organization
What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the executive director for the Workforce Housing Coalition of the Greater Seacoast. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Tri-City Consumers Action Cooperative</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Persons with Disabilities Services-Health</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the executive director for Tri-City Co-op. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Office of HIV/AIDS Housing, U.S. Department of Health and Human Services</p>

Agency/Group/Organization Type	Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Health Health Agency Other government - Federal
What section of the Plan was addressed by Consultation?	Homelessness Strategy HOPWA Strategy Other – Mental health needs, substance abuse recovery
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The consultation was between the Community Development Coordinator and staff from the U.S. Office of HIV/AIDS Housing. The consultation was conducted via webinar. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Strafford County Family Justice Center
Agency/Group/Organization Type	Services-Victims of Domestic Violence Services - Victims Regional organization
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the Program Coordinator of the Family Justice Center. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>New Hampshire Department of Transportation</p>
<p>Agency/Group/Organization Type</p>	<p>Other government – State Planning organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Other - Transportation</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and staff from the NH Department of Transportation. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>MY TURN</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Education Services-Employment</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Economic Development Anti-poverty Strategy</p>

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and staff from MY TURN. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>New Hampshire DHHS Healthy Homes Division</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Health Other government-State</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Lead-Based Paint Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the head of the Healthy Homes and Lead Poisoning Prevention program in the New Hampshire Department of Health and Human Services. The consultation was conducted via telephone.</p> <p>An area of improved coordination identified was to partner with New Hampshire Legal Assistance and local pediatricians to develop landlord education outreach and blood testing initiatives. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>

Agency/Group/Organization	Community Action Partnership of Strafford County
Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Health Services-Education Service-Fair Housing Regional organization
What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The consultation was between the Community Development Coordinator and a Head Start instructor with Strafford CAP. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Rochester Area Senior Center
Agency/Group/Organization Type	Services-Elderly Persons
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other – Needs of elderly residents

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the head of the Rochester Area Senior Center. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>NH DHHS - NH Employment Program</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Employment Other government – State Regional organization</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Other – Need for a child visitation center</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and staff from the Rochester NH Employment Program office. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester School Department</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Children Services-Education Other government – Local Grantee Department</p>

<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Needs Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy Other – Transportation needs, need for supports for grandparents raising grandchildren</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator, the Title I coordinator for the school district, and the Families in Transition coordinator. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Seacoast Mental Health</p>
<p>Agency/Group/Organization Type</p>	<p>Services-Persons with Disabilities Services-Health</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and case management staff from Seacoast Mental Health. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>

Agency/Group/Organization	Cross Roads House
Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Regional organization
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The consultation was between the Community Development Coordinator and the executive director of Cross Roads House. The consultation was conducted in person. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	NH Integrated Delivery Network – Region 6
Agency/Group/Organization Type	Services-Health Health Agency Publicly Funded Institution/System of Care Regional organization
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Non-Homeless Special Needs

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the Public Health Advisory Council for the Strafford region Integrated Delivery Network. The consultation was conducted in person.</p> <p>Expanded transportation services for residents in recovery was an identified area for improved coordination. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester Welfare Office</p>
<p>Agency/Group/Organization Type</p>	<p>Services-homeless Other government - Local Grantee Department</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Anti-poverty Strategy</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the City of Rochester welfare director. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Court-Appointed Special Advocates of New Hampshire</p>

Agency/Group/Organization Type	Services-Children Services-Victims of Domestic Violence Services - Victims
What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Other-Impact of opioid epidemic
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The consultation was between the Community Development Coordinator and CASA of NH case management staff. The consultation was conducted via telephone. No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.
Agency/Group/Organization	Homeless Center for Strafford County
Agency/Group/Organization Type	Services - Housing Services-homeless Services-Health Regional organization
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the executive director of the Homeless Center for Strafford County. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>Rochester Housing Authority</p>
<p>Agency/Group/Organization Type</p>	<p>Housing PHA Services-Elderly Persons Services-Persons with Disabilities Other government-Local</p>
<p>What section of the Plan was addressed by Consultation?</p>	<p>Non-Homeless Special Needs Other-Transportation</p>
<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and the executive director of the Rochester Housing Authority. The consultation was conducted in person.</p> <p>No areas for improved coordination were identified during the consultation. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
<p>Agency/Group/Organization</p>	<p>New Hampshire Legal Assistance</p>

Agency/Group/Organization Type	Services - Housing Service-Fair Housing Regional organization
What section of the Plan was addressed by Consultation?	Public Housing Needs Non-Homeless Special Needs Fair housing Lead-Based Paint Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>The consultation was between the Community Development Coordinator and fair housing project and lead poisoning project staff from New Hampshire Legal Assistance. The fair housing issues consultation was conducted via telephone, while the lead poisoning issues consultation was conducted in person.</p> <p>An area of improved coordination identified was to partner with New Hampshire Legal Assistance and local pediatricians to develop landlord education outreach and blood testing initiatives. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
Agency/Group/Organization	Frisbie Memorial Hospital
Agency/Group/Organization Type	Services-Children Services-Health Health Agency Regional organization
What section of the Plan was addressed by Consultation?	Lead-Based Paint Strategy

<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The consultation was between the Community Development Coordinator and a pediatrician at Frisbie Memorial Hospital. The consultation was conducted in person.</p> <p>An area of improved coordination identified was to partner with New Hampshire Legal Assistance and local pediatricians to develop landlord education outreach and blood testing initiatives. Anticipated outcomes include the funding of programs and activities aligned with the needs described by the consulted agencies and organizations, increased efforts to facilitate inter-organizational meetings and coordination, and the increase of services for under-addressed and continuing community needs, especially those related to homelessness, mental health, and substance abuse recovery.</p>
---	--

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

N/A. All agency types were consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Economic Development Strategic Plan Update	Rochester Office of Economic Development	This report discusses downtown revitalization and economic development needs. This Annual Action Plan addresses economic development.
2016 Community Benefits Report	Frisbie Memorial Hospital	This report discusses major health issues in the community, including the opioid epidemic and mental health needs. This Annual Action Plan addresses mental health and opioid recovery needs.
Community Benefits Implementation Plan - August 2017	Frisbie Memorial Hospital	This report discusses major health issues in the community, including the opioid epidemic and mental health needs. This Annual Action Plan addresses mental health and opioid recovery needs.
Comprehensive Economic Development Strategy 2017 - Draft	Strafford Regional Planning Commission	This report discusses economic development needs in the Strafford County region. This Annual Action Plan addresses economic development through the Job Opportunity Benefit revolving loan fund program.
Coordinated Public Transit & Human Services Transportation Plan for the Southeast NH Region - March 2017 Draft	Strafford Regional Planning Commission, Rockingham Regional Planning Commission	This report discusses regional transportation needs, including the specific needs of elderly residents and residents with disabilities. This Annual Action Plan addresses transportation shortfalls and other infrastructure needs within the City of Rochester.

Drug Environment Report - May 2017	New Hampshire Information and Analysis Center	This report discusses the continuing opioid epidemic in the state of New Hampshire. This Annual Action Plan addresses the epidemic through providing funding for substance use disorder recovery services and services for residents with mental illnesses (a frequent co-occurring condition).
Early Childhood Community Engagement - February 2017	NH Listens	This report discusses reliable transportation, affordable housing, mental health supports, and affordable child care. This Annual Action Plan addresses mental health supports through funding rental assistance for residents with mental illnesses.
Report of the Exeter Housing Advisory Committee - May 2017	Exeter Housing Advisory Committee	This report discusses the effects of aging population on housing needs, increasing demand for higher density housing, and shortage of affordable rental housing. This Annual Action Plan addresses housing needs and especially rental housing assistance.
Recommendations for the Ten Year Transportation Improvement Plan 2019-2028	NH Department of Transportation	This report discusses transportation needs statewide, focusing on highway paving and bridge repair. This Annual Action Plan addresses transportation shortfalls and other infrastructure needs within the City of Rochester.
Granite State Poll: Transport New Hampshire	Transport New Hampshire, University of New Hampshire Survey Center	This report discusses transportation needs statewide, focusing on transportation needs of elderly residents and residents with disabilities. This Annual Action Plan addresses transportation shortfalls and other infrastructure needs within the City of Rochester.

Housing Market Update - September 2017	New Hampshire Housing Finance Authority	This report discusses the housing market both statewide and county by county, including low rental vacancy rates. This Annual Action Plan addresses housing issues through multiple activities, including weatherization assistance to low-income homeowners and rental assistance.
Housing Market Update - November 2017	New Hampshire Housing Finance Authority	This report discusses the housing market both statewide and county by county, including increasing rents. This Annual Action Plan addresses housing issues through multiple activities, including weatherization assistance to low-income homeowners and rental assistance.
2017 Residential Rental Cost Survey	New Hampshire Housing Finance Authority	This report discusses the housing market both statewide and county by county, including low rental vacancy rates combined with increasing rents. This Annual Action Plan addresses housing issues through multiple activities, including weatherization assistance to low-income homeowners and rental assistance.
2017 Annual Homeless Assessment Report to Congress, Part 1	U.S. Department of Housing and Urban Development	This report discusses national and state homelessness data and trends. This Annual Action Plan addresses homelessness through multiple activities, including support to regional homeless shelters and rental assistance to prevent homelessness.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

N/A.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

As part of the planning and drafting process for the FY 2018-2019 Annual Action Plan, the City of Rochester's Community Development Division has conducted extensive public outreach. This has included two public hearings, attendance at all six of the local neighborhood ward meetings, consultations with local public service agencies, consultations with relevant government agencies, consultations with local business organizations, social media outreach, and an online survey. This outreach was conducted in accordance with the revised Citizen Participation Plan outlined in the FY 2015-2020 Consolidated Action Plan.

Two public hearings were held related to the Annual Action Plan. The first public hearing was held on November 21, 2017. One resident spoke at the hearing, who expressed a lack of support for the Community Center tennis court lights project, especially because of additional costs of keeping the tennis courts lit at night.

For FY 2017-2018, applications for CDBG grant funding were made available on October 2, 2017 and were due back to the Community Development Division by December 8, 2017. This represents an earlier timeline from previous years, in which applications were made available in November and due in January. This was to allow a longer time period for the Community Development Committee to consider the applications, in response to frequent postponement or cancellation of Community Development Committee meetings during the winter months due to inclement weather conditions.

Applications were reviewed by the Community Development Division and forwarded to the members of the Community Development Committee. The first review of the applications occurred at the January 8, 2018 meeting of the Community Development Committee. The second review of the applicants occurred at the February 12, 2018 Community Development Committee meeting.

The grant applicants were invited to present on their applications at the January meeting. After review of all grant applications received, the members of the Community Development Committee rated their level of support for each agency, and those receiving the most support were recommended for funding. The Community Development Committee voted on its grant application funding recommendations at the February 12, 2018 Community Development Committee meeting. Throughout the evaluation process, careful attention was paid to the priorities identified in the FY 2015-2020 Consolidated Action Plan as well as public input on CDBG funding recommendations gathered during the FY 2018-2019 citizen participation process.

The formal public comments period notice was posted in local newspaper *Foster's Daily Democrat* on February 20, 2018, and copies of the public comments notice were also posted at City Hall, the City's Community Center, on the City's website, and on the Office of Economic and Community Development's Facebook page on February 20, 2018. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No public comments were received.

The draft FY 2018-2019 Annual Action Plan was presented for a first reading to the full City Council at the March 6, 2018 City Council Meeting. A second public hearing was held on April 17, 2018. No comments were received at the second public hearing. A second reading of the draft plan occurred at the May 1, 2018 City Council meeting. City Council adopted the FY 2018-2019 Annual Action Plan at the May 1, 2018 meeting.

Subsequent to the May 1, 2018 meeting, the City of Rochester received its FY 2018-2019 funding allocation from HUD, which is significantly more than the original \$226,070 estimated funding. The Community Development Committee voted at its May 14, 2018 meeting to recommend funding adjustments based on the additional funds.

As these funding recommendations included funding for an organization not originally recommended for funding at the February 12th meeting (SOS Recovery Center), a second public comments period notice was posted in local newspaper *Foster's Daily Democrat* on May 19, 2018, and copies of the public comments notice were also posted at City Hall, the City's Community Center, on the City's website, and on the Office of Economic and Community Development's Facebook page on May 18, 2018. In the notice, the public was invited to review the draft Annual Action Plan in-person at the Office of Economic and Community Development, the City Clerk's Office at City Hall, the public library, and/or on the City's Community Development Division webpage. No comments were received during the public comments period.

The revised FY 2018-2019 Annual Action Plan was presented for a first reading to the full City Council at the May 29, 2018 City Council Meeting. A second public hearing was held on June 5, 2018. One comment was received at the second public hearing from a SOS Recovery Center staff person, who stated that CDBG funding was needed for the continuing opioid crisis. A second reading of the revised plan occurred at the June 19, 2018 City Council meeting. City Council adopted the revised FY 2018-2019 Annual Action Plan at the June 19th meeting.

Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Public Meeting	Residents of Ward 1	7 persons total, including 2 officers and 1 city councilor	Need for more services for homeless residents, including homeless youth; need for substance abuse recovery funding for programs proven to be success; need for more pro-social youth recreation options.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A
Public Meeting	Residents of Ward 5	4 total, including 2 officers and 1 crime analyst	Need for more downtown revitalization.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A
Public Meeting	Residents of Ward 4	16 residents, 2 city staffers, 1 officer	Suggestion to renovate Maple St. Magnet School's playground; suggestion for more structures at Roger Allen Park; concerns regarding downtown absentee landlords and drug dealing.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Public Meeting	Residents of Ward 6	25 residents, including 2 councilors, 3 officers, and 1 crime analyst	Need for more in-patient substance abuse recovery facilities and coordination of recovery services with local jails; concerns for unsheltered homeless populations near downtown "tent cities."	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A
Public Meeting	Residents of Ward 3	15 residents, 2 officers	Need for more transportation for elderly residents; need for more supportive services for elderly residents and residents with dementia; concerns regarding front door accessibility at Frisbie Memorial Hospital; support for MY TURN vocational skills program for young adults.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Public Meeting	Residents of Ward 2	7 residents, 2 officers, 2 civilian police staffers	Suggestion for funding to go to the Recreation Department for Arena projects; suggestion for funding to go to Desiree's Place, which houses elderly residents; support for downtown river walk project; concerns regarding downtown pedestrian safety; support for substance abuse recovery programs; support for Frisbie Memorial Hospital's community mental health project.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A
Public Hearing (First)	Non-targeted/broad community	1 resident	Lack of support for the Community Center tennis court lights project, especially because of additional costs of keeping the tennis courts lit at night.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Newspaper Ad	Non-targeted/broad community Public Comments Period Notice (First)	No comments	No comments were received.	N/A	N/A
Public Hearing (Second)	Non-targeted/broad community	No comments	No comments were received.	N/A	N/A
Public Hearing (Third)	Non-targeted/broad community	1 public service agency	Need for substance use disorder recovery services.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	N/A
Newspaper Ad	Non-targeted/broad community Public Comments Period Notice (Second)	No comments	No comments were received.	N/A	N/A

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
Internet Outreach	Non-targeted/broad community	10 residents	Concerns regarding housing affordability, concerns regarding adequate sidewalks for pedestrians (including residents with disabilities), need for a year-round shelter located within the city, need for more services for unsheltered homeless residents, suggestion that funding to Rochester Recreation Department activities be limited, lack of support for Community Center tennis court lights project, concerns regarding taxes, support for elder support services, lack of support for funding to the Rochester Housing Authority from a former public housing resident.	All comments were accepted or referred to other City departments and/or other agencies for follow-up, as appropriate.	https://www.surveymonkey.com/r/K6QYH9Q

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The FY 2018-2019 CDBG grant application requested information on whether CDBG funding would be used to leverage other funding available to the public service agencies. This information was taken under consideration as a factor by the Community Development Committee during the grant application evaluation process, with the goal of maximizing CDBG funding impact through taking advantage of available leveraging opportunities. The City of Rochester also provides local general funds to three public service agencies every fiscal year: Community Action Partnership of Strafford County, The Homemakers, and Cornerstone VNA. These agencies serve low-income residents, elderly residents, and residents with disabilities. The City of Rochester also uses general city funds to support Rochester Main Street, which provides economic development services to the downtown business district, and the Cooperative Alliance for Seacoast Transportation (COAST), which is the main public transportation agency for the region.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$290,637	\$3,095	\$25,900.02	\$319,632.02	\$320,367	Program income is calculated in the form of Job Opportunity Benefit (JOB) Loan repayments.

General Fund	public - local	Public Services							This is a local funding to support Rochester Main Street, Community Action Partnership of Strafford County, The Homemakers, Cornerstone VNA, and COAST.
			\$212,239	0	0	\$212,239	\$212,239		

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The FY 2018-2019 CDBG grant application requested information on whether CDBG funding would be used to leverage other funding available to the public service agencies. This information was taken under consideration as a factor by the Community Development Committee during the grant application evaluation process, with the goal of maximizing CDBG funding impact through taking advantage of available leveraging opportunities. The City of Rochester also provides local general funds to three public service agencies every fiscal year: Community Action Partnership of Strafford County, The Homemakers, and Cornerstone VNA. These agencies serve low-income residents, elderly residents, and residents with disabilities. The City of Rochester also uses general city funds to support Rochester Main Street, which provides economic development services to the downtown business district, and the Cooperative Alliance for Seacoast Transportation (COAST), which is the main public transportation agency for the region.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Rochester owns and maintains several recreational facilities, including the land of Hanson Pines Park, Squamanagonic Recreation Area, the Gonic Pool, the East Rochester Pool, Roger Allen Park, and the Rochester Ice Arena. The City also owns the land of Central Square, downtown Factory Court, the land of Rochester Commons, the buildings that house the Rochester Public Library and the Rochester Opera House, the building that houses the Rochester Community Center, and all public school buildings. This represents a significant variety of cultural, educational, and recreational resources.

Discussion

CDBG funding for FY 2018-2019:

Administration (20% cap set by HUD): \$58,127.40

Administration (staff salary, benefits, travel, training, public notices, environmental reviews, Davis-Bacon Act labor monitoring, action plan preparation, annual report preparation, etc.)

Public Services (15% cap set by HUD): \$43,595.55

Cross Roads House: \$12,000.00
My Friends' Place: \$7,000.00
Community Partners: \$3,000.00
SHARE Fund: \$5,000.00
Court-Appointed Special Advocates of NH: \$2,910.50
Dover Adult Learning Center: \$5,000.00
Tri-City Co-op: \$3,685.05
SOS Recovery Center: \$5,000.00

Housing Rehabilitation and Public Facilities (remaining 65% of grant allocation): \$214,914.07 (\$188,914.05 + \$25,900.02 in prior year funds)

Community Action Partnership of Strafford County – Weatherization Program: \$50,000.00
School Department – Maple St. Magnet School Chairlift: \$46,500.00
School Department – Spaulding High School Chairlift: \$31,116.00
Rochester Housing Authority – Elevator for Supportive Housing for Chronically Homeless Residents: \$87,198.07

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Affordable Housing for Homeless Persons	2015	2020	Affordable Housing Homeless	Citywide	Affordable Housing and Homeless Assistance	CDBG: \$18,000	Homeless Person Overnight Shelter: 100 Persons Assisted
Retention of Affordable Housing Stock	2015	2020	Affordable Housing	Citywide	Affordable Housing Stock Retention	CDBG: \$50,000	Homeowner Housing Rehabilitated: 25 Household Housing Units (50 residents)
Increase Access to Quality Facilities and Services Reduction in Substance Abuse (Especially Heroin)	2015	2020	Non-Homeless Special Needs Non-Housing Community Development	Citywide	Improved Safety and Livability of Neighborhoods	CDBG: \$14,595.55	Public service activities other than Low/Moderate Income Housing Benefit: 558

Increase Access to Affordable and Quality Housing	2015	2020	Affordable Housing Non-Homeless Special Needs	Rochester Low-Moderate Income Census Tracts	Affordable Housing and Homeless Assistance	CDBG: \$8,000	Public service activities for Low/Moderate Income Housing Benefit: 15 Households Assisted/60 Persons Assisted
Public Services Concerned with Employment	2015	2020	Non-Housing Community Development Economic Development	Rochester Low-Moderate Income Census Tracts	Public Services Concerned with Employment	CDBG: \$5,000	Public service activities other than Low/Moderate Income Housing Benefit: 150 Persons Assisted
Increasing the Supply of Supportive Housing	2015	2020	Affordable Housing Homeless	Rochester Low-Moderate Income Census Tracts	Affordable Housing and Homeless Assistance Supportive Housing Increase	CDBG: \$87,198.07	Housing for Homeless added: 8 units
Increase Access to Quality Facilities and Services	2015	2020	Non-Homeless Special Needs	Rochester Low-Moderate Income Census Tracts	Improved Safety and Livability of Neighborhoods	CDBG: \$77,616.00	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 215 Persons Assisted

Table 6 – Goals Summary

Goal Descriptions

Goal Name	Affordable Housing for Homeless Persons
Goal Description	<ul style="list-style-type: none"> • Cross Roads House (600 Lafayette Rd., Portsmouth, NH 03801): Homeless shelter and services for Rochester residents • My Friend's Place (368 Washington St., Dover, NH 03820): Homeless shelter and supportive services for Rochester residents
Goal Name	Retention of Affordable Housing Stock
Goal Description	<ul style="list-style-type: none"> • Community Action Partnership of Strafford County - Weatherization Assistance Program (642 Central Ave., Dover, NH 03820): Weatherization rehabilitation of low-income homes in Rochester
Goal Name	Increase Access to Quality Facilities and Services
Goal Description	<ul style="list-style-type: none"> • Court Appointed Special Advocates of New Hampshire (61 Locust St., Dover, NH 03820): Training volunteer guardians ad litem to represent abused/neglected children in Rochester • Tri-City Co-op (55 Summer St., Rochester, NH 03867): Peer to peer mental health support services • SOS Recovery Center (63 S. Main St., Rochester, NH 03867): Substance use disorder recovery services • Rochester School Department (150 Wakefield St., Rochester, NH 03867): Replacement of chairlift at Maple St. Magnet School; replacement of chairlift at Spaulding High School
Goal Name	Increase Access to Affordable and Quality Housing
Goal Description	<ul style="list-style-type: none"> • SHARE Fund (150 Wakefield St., Rochester, NH 03820): Rental assistance for low-income rental households in Rochester • Community Partners (113 Crosby Rd., Suite 1, Dover, NH 03820): Rental assistance for Rochester residents with disabilities
Goal Name	Public Services Concerned with Employment
Goal Description	<ul style="list-style-type: none"> • Dover Adult Learning Center (61 Locust St., Rochester, NH 03820): High school equivalency testing services for low-income Rochester residents
Goal Name	Increasing the Supply of Supportive Housing

Goal Description	<ul style="list-style-type: none"> Rochester Housing Authority (77 Olde Farm Ln., Rochester, NH 03867): Installation of ADA-compliant elevator in supportive housing for chronically homeless residents
-------------------------	--

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b).

In addition to temporary and emergency housing provided through CDBG and general city funding support of the three regional homeless shelters, the City of Rochester will provide affordable housing through support for the SHARE Fund, Community Partners, and the Community Action Partnership of Strafford County. The SHARE Fund provides rental assistance and other related housing-based support to low-income persons and families. An estimated number of 50 low-income individuals are estimated to be provided affordable housing, or assistance staying in affordable housing, during FY 2018-2019. Community Partners provides rental assistance and case management support for residents with mental illnesses or disabilities. An estimated number of 10 residents with disabilities are estimated to be provided affordable housing, or assistance staying in affordable housing, during FY 2018-2019. The Community Action Partnership of Strafford County, through its weatherization program, will provide weatherization of an estimated 25 homes during FY 2018-2019, which will reduce these homeowners' utility bills and allow these homes to remain affordable to their occupants.

In addition, the City of Rochester is providing CDBG funding for Rochester Housing Authority's creation of eight new housing units that will be rented to chronically homeless residents in the region. Supportive services will be provided to these residents on-site.

Four units of transitional housing are available through the Homeless Center for Strafford County in conjunction with Waste Management. These units house one family each for a period of 12 to 18 months. Case management is provided to the families Regionally, ninety units of housing have been made available through Low Income Housing Tax Credits, including twelve units of housing for elderly persons. Also regionally available are four units of housing are available to people living with HIV/AIDS, which are owned and managed by AIDS Response Seacoast in conjunction with the Housing Partnership.

Projects

AP-35 Projects – 91.220(d)

Introduction

The individual activities selected for funding in FY 2018-2019 were established to meet HUD outcomes and were those seen to meet the needs of the City’s low to moderate income population as identified at present and projected over the FY 2015-2020 time span. Within the context of these identified needs and objectives, other eligible activities can and may be undertaken and supported with CDBG funding as opportunities are defined and new needs in the community are identified.

Projects

Project Name
Planning and Administration
Public Services
Housing Rehabilitation
Job Opportunity Benefit (JOB) Loan Program
Public Facilities and Infrastructure

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

These priorities are based on the FY 2015-2020 Consolidated Action Plan as well as the FY 2018-2019 research and consultations that the Community Development Coordinator conducted with local public service agencies, relevant government agencies and departments, and the general citizenry. Activities and programs providing homeless services and affordable housing were prioritized based on continuing community needs for these services.

Obstacles to addressing underserved needs mostly include the ability of leveraged funding to provide services and administer programs. The available non-CDBG funding of public service agencies applying for CDBG funding was assessed during the grant application process, as well as the extent of need for a proposed project or program and anticipated longevity of benefits of a proposed project or program, including the long-term impact on poverty.

AP-38 Project Summary
Project Summary Information

Project Name	Planning and Administration
Target Area	N/A
Needs Addressed	Affordable Housing and Homeless Assistance Affordable Housing Stock Retention Improved Safety and Livability of Neighborhoods Small Business Stabilization and Expansion Public Services Concerned with Employment
Funding	CDBG: \$58,127.40
Description	Planning and administration costs for the City of Rochester CDBG program (salary, office supplies, environmental reviews, Davis-Bacon Act monitoring, etc.): \$58,127.40
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	N/A.
Location Description	Office of Economic and Community Development City of Rochester 33 Wakefield St. Rochester, NH 03867
Planned Activities	Planning and administration costs for the City of Rochester CDBG program (salary, office supplies, environmental reviews, Davis-Bacon Act monitoring, etc.)
Project Name	Public Services
Target Area	Rochester Low-Moderate Income Census Tracts
Goals Supported	Affordable Housing for Homeless Persons Increase Access to Quality Facilities and Services Increase Access to Affordable and Quality Housing Public Services Concerned with Employment
Needs Addressed	Affordable Housing and Homeless Assistance Public Services Concerned with Employment Reduction in Substance Abuse (Especially Heroin)
Funding	CDBG: \$43,595.55
Description	Public service agency subrecipients

Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	600 low-moderate income families, predominantly homeless families and families at risk of becoming homeless.
Location Description	Cross Roads House: 600 Lafayette Rd., Portsmouth, NH 0380 My Friend's Place: 368 Washington St., Dover, NH 03820 Community Partners, 113 Crosby Rd., Suite #1, Dover, NH 03820 SHARE Fund: 150 Wakefield St., Rochester, NH 03867 Court Appointed Special Advocates of New Hampshire: 25 St. Thomas St., Dover, NH 03820 Dover Adult Learning Center: 63 S. Main St., Rochester, NH 03867 Tri-City Co-op: 55 Summer St., Rochester, NH 03867 SOS Recovery Center: 63 S. Main St., Rochester, NH 03867
Planned Activities	Homeless shelter funding, rental assistance funding, employment assistance funding, children's legal advocacy funding, peer to peer mental health services, substance use disorder recovery services.
Project Name	Housing Rehabilitation
Target Area	N/A.
Goals Supported	Retention of Affordable Housing Stock
Needs Addressed	Affordable Housing Stock Retention
Funding	CDBG: \$50,000
Description	Housing rehabilitation for low-income residents
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	50 low-income individuals (approximately 25 low-income families)
Location Description	Multiple locations. All homeowners will be low-moderate income residents.
Planned Activities	Weatherization assistance to low-income homeowners.
Project Name	Job Opportunity Benefit (JOB) Loan Program
Target Area	Rochester Low-Moderate Income Census Tracts

Goals Supported	Small Business Establishment and Expansion
Needs Addressed	Small Business Establishment and Expansion
Funding	CDBG: \$109,275.06
Description	JOB Loans job creation loan program (revolving loan fund).
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	2 low-moderate income individuals
Location Description	Office of Economic and Community Development City of Rochester 33 Wakefield St. Rochester, NH 03867
Planned Activities	JOB Loans job creation loan program
Project Name	Public Facilities and Infrastructure
Target Area	Rochester Low-Moderate Income Census Tracts
Goals Supported	Affordable Housing for Homeless Persons Increase Access to Quality Facilities and Services
Needs Addressed	Affordable Housing for Homeless Persons Supportive Housing Increase Increase Access to Quality Facilities and Services
Funding	CDBG: \$214,814.07
Description	Rochester Housing Authority: Installation of ADA-compliant elevator in supportive housing for chronically homeless residents Rochester School Department: Replacement of chairlift at Maple St. Magnet School; replacement of chairlift at Spaulding High School
Target Date	6/30/2019
Estimate the number and type of families that will benefit from the proposed activities	62 low-moderate income families

Location Description	<p>Rochester Housing Authority (77 Olde Farm Ln., Rochester, NH 03867) – 165 Charles St., Rochester, NH 03867</p> <p>Rochester School Department (150 Wakefield St., Rochester, NH 03867) - Maple St. Magnet School (27 Maple St., Rochester, NH 03867); Spaulding High School (130 Wakefield St., Rochester, NH 03867)</p>
Planned Activities	<p>Rochester Housing Authority: Installation of ADA-compliant elevator in supportive housing for chronically homeless residents</p> <p>Rochester School Department: Installation of chairlift at Maple St. Magnet School; replacement of chairlift at Spaulding High School</p>

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Assistance will be directed primarily to low-income residents. This prioritization will be achieved through two main methods. First, assistance will be provided through public services aimed specifically at low-income clients, such as homeless shelter and employment assistance services, and through housing and facilities projects that benefit low-income persons, such as weatherization of low-income housing. Second, assistance will be directed toward census tracts identified by HUD as comprised of 51% or greater low-income households. These census tracts will be prioritized in consideration for public facilities projects.

According to data compiled by the Strafford Regional Planning Commission in its 2015 report, *Local Solutions for the Strafford Region: Fair Housing and Equity Assessment*, there is a slight concentration of racial and ethnic minorities who rent in the center of the City (Wards 2 and 6), and there is a heavier concentration of racial and ethnic minorities who own their homes in the northwestern portion of the City (Wards 3 and 5). Both these areas overlap, to large extent, the census tracts classified by HUD as 51% or greater low to moderate income.

Geographic Distribution

Target Area	Percentage of Funds
Rochester Low-Moderate Income Census Tracts	65.2%

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Combining clientele-specific targeting (such as projects aimed specifically at residents with disabilities or residents experiencing homelessness) and low-income census tract-specific targeting is calculated to reach the greatest number of low-income persons.

Discussion

The 34.8% of funding that will not occur within Rochester low-moderate income census tracts is funding for Community Action Partnership of Strafford County's weatherization assistance program and rental assistance activities provided by the SHARE Fund and Community Partners. While individual project locations may be outside of identified low- to moderate-income census tracts, all individual clients served through these funds will be low- to moderate-income.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Focus is placed on rental assistance and housing stock rehabilitation, rather than housing acquisition, as rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing access to affordable housing. In particular, a disproportionate number of low-income and/or racial/ethnic minority households rent versus own their homes. In addition, a large number of elderly residents live in manufactured housing that requires weatherization services; Community Action Partnership of Strafford County’s weatherization assistance program consistently reports that most of its served Rochester clients are elderly residents.

One Year Goals for the Number of Households to be Supported	
Homeless	100
Non-Homeless	0
Special-Needs	0
Total	100

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	15
The Production of New Units	8
Rehab of Existing Units	25
Acquisition of Existing Units	0
Total	48

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

N/A.

AP-60 Public Housing – 91.220(h)

Introduction

The City of Rochester's Community Development Division plans to continue to work with the Rochester Housing Authority to identify and address public housing needs, such as the need for more transportation options for public housing residents, especially elderly residents and residents with disabilities. The City of Rochester also will continue to partner with the Rochester Housing Authority to research fair housing concerns within the city generally and public housing specifically and to draft a joint Assessment of Fair Housing.

Actions planned during the next year to address the needs to public housing

The City of Rochester's Community Development Division plans to continue to work with the Rochester Housing Authority to identify and address public housing needs, such as the need for more transportation options for public housing residents, especially elderly residents and residents with disabilities, and to financially assist with the project to create eight units of housing for chronically homeless residents. The City of Rochester also will continue to partner with the Rochester Housing Authority to research fair housing concerns within the city generally and public housing specifically and to draft a joint Assessment of Fair Housing.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Community Development Coordinator and Rochester Housing Authority will continue to hold such meetings to engage public housing residents in the management process as well as to help identify unmet community needs and potential activities and programs.

To encourage participation in homeownership, the Community Development Coordinator regularly makes available informational brochures on state homeownership programs aimed at lower-income potential homebuyers, as well as grant opportunities that might be able to fund homeownership or public housing programs.

On January 23, 2018, the City of Rochester and the Rochester Housing Authority held a joint public hearing on fair housing issues at the Rochester Housing Authority's administrative building. No comments were received at the hearing.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A. The Rochester Housing Authority is not designated as troubled.

Discussion

N/A.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Consultations with public service agencies addressing housing issues and homelessness, as well as consultations with the general public, indicate a continuing and substantial need for homeless services and shelter. This FY 2018-2019 Annual Action Plan incorporates continued funding for the provision of services through regional homeless shelters as well as services aimed at preventing homelessness, such as rental assistance and mental health supportive services.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Rochester continues to participate actively in the Seacoast's Coordinated Entry system for provision of a range of services to the City's homeless population. The City plans to continue its participation and support in FY 2018-2019, including attendance by the Community Development Coordinator at all relevant meetings with regional homeless services providers, the City of Rochester's welfare officer, and other key officials and stakeholders to coordinate on serving the City's homeless population. The Community Development Coordinator will also continue to serve on the steering committee of the Greater Seacoast Coalition to End Homelessness.

In addition, the City of Rochester plans to attend all relevant meetings held by the Balance of State Continuum of Care regarding the implementation of a statewide coordinated entry system. The City of Rochester will assist the state in implementing statewide coordinated entry in any way possible.

The City of Rochester will also fund a wide range of public service agencies that provide services such as emergency housing and homelessness prevention. This includes direct CDBG funding to two of the region's homeless shelters, including the largest-capacity shelter in the region, and rental assistance to those who are homeless or at risk of becoming homeless.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Rochester will fund two of the region's homeless shelters. My Friend's Place provides emergency and transitional shelter for families, and Cross Roads House provides emergency shelter for men, women, and families, as well as Housing First programs and post-housing case management. Cross Roads House is the largest capacity shelter in the Seacoast region.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied

youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Rochester will fund a wide range of public service agencies that provide services such as emergency housing, homelessness prevention, and rental assistance to those who are homeless or at risk of becoming homeless. My Friend's Place provides emergency and transitional shelter for families, and Cross Roads House provides emergency shelter for men, women, and families, as well as Housing First programs and post-housing case management. Cross Roads House also participates in a statewide initiative to reduce veteran homelessness and provides shelter and services to between three to five homeless veterans at any given time. The Rochester Housing Authority's facilities project is also creating eight units of permanent supportive housing for chronically homeless residents in the Seacoast region.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City of Rochester plans to support low-income individuals and families to avoid becoming homeless through a variety of approaches. Rochester will fund rental assistance to those who are at risk of becoming homeless and supportive services. Rochester will also fund programs and activities aimed at assisting low-income individuals and families over a longer term through investments in educational and employment/vocational training, such as Dover Adult Learning Center's provision of high-school equivalency exam preparation services. Finally, Rochester will fund mental health supportive services, such as rental assistance for residents with mental illnesses and/or developmental disabilities, and substance use recovery services.

Discussion

N/A.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

Barriers to affordable housing for the City of Rochester's residents continue to consist primarily of regional increases in rental rates, very low vacancy rates in the rental housing market, and preferences among real estate developers for higher-end market rate housing over affordable housing and workforce housing. The City of Rochester will continue its ongoing partnerships with regional public service agencies, such as the SHARE Fund, Community Partners, and the Community Action Partnership of Strafford County, to address these continuing barriers to affordable housing.

Weatherization of low-income homes, accomplished through the Community Action Partnership of Strafford County's weatherization assistance program, reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance, provided by both the SHARE Fund and Community Partners, helps low-income residents to obtain safe, quality housing in a rental market with continually rising rent rates. Focus is placed on rental assistance and housing stock rehabilitation over housing acquisition because rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing access to affordable housing.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The Community Development Coordinator has consulted with the Workforce Housing Coalition of the Greater Seacoast; the City of Rochester's Department of Building, Zoning, and Licensing Services; and the City of Rochester's Office of Economic Development during the researching and drafting of the FY 2018-2019 Annual Action Plan. These consultations indicated that relatively low allowable downtown residential densities have impeded downtown multifamily developments. In FY 2017-2018, the Community Development Coordinator is working with the Planning Department to analyze and revise the downtown density ordinances, and evaluation of these revisions will continue into FY 2018-2019.

In addition, the Community Development Division will be applying with the Workforce Housing Coalition of the Greater Seacoast to host a Rochester-specific workforce housing charrette. If the City of Rochester is selected for a charrette, the charrette will take place in October 2018.

Discussion

N/A.

AP-85 Other Actions – 91.220(k)

Introduction

The Community Development Coordinator will continue to reach out to regional public service agencies, local and state government entities, and local business organizations to maximize the impact of available CDGB funds. This has included partnering with the Workforce Housing Coalition of the Greater Seacoast to explore a possible Rochester-specific workforce housing charrette; regular presentations at Community Development Committee meetings by Rochester Main Street, a downtown business organization; participation on the steering committee of the Greater Seacoast Coalition to End Homelessness; and participation on the board of directors of the Cooperative Alliance for Seacoast Transportation.

Actions planned to address obstacles to meeting underserved needs

Underserved needs primarily relate to a continuing shortage of affordable housing, the continuing opioid crisis, and comprehensive mental health supportive services. FY 2018-2019 CDBG funding will go toward rental assistance, including rental assistance specifically for residents with mental illnesses; homeless services; substance use recovery services; and efforts to permanently house the City's chronically homeless population, which is disproportionately comprised of persons with substance abuse disorders and/or mental illnesses.

Actions planned to foster and maintain affordable housing

The City of Rochester plans to continue its partnerships with regional public service agencies, such as the SHARE Fund, Community Partners, and the Community Action Partnership of Strafford County, to address barriers to affordable housing and fund programs that support affordable housing access.

Weatherization of low-income homes, accomplished through the Community Action Partnership of Strafford County's weatherization assistance program, reduces energy expenses and thereby lowers overall home ownership and maintenance expenses for low-income householders. Rental assistance, accomplished through the SHARE Fund's emergency assistance programs and Community Partners' rental assistance program, helps low-income residents to obtain rental housing in a rental market with continually rising rent rates. Focus is placed on rental assistance and housing stock rehabilitation over housing acquisition as rental assistance and housing rehabilitation have been identified as budget-maximizing approaches to increasing affordable housing.

In addition, the City of Rochester is applying with the Workforce Housing Coalition of the Greater Seacoast to host a Rochester-specific workforce housing charrette. If Rochester's application is accepted, the charrette will take place in October 2018.

Actions planned to reduce lead-based paint hazards

The City of Rochester plans to coordinate with staff at the New Hampshire Healthy Homes & Environment Section, staff at New Hampshire Legal Assistance, and Frisbie

Memorial Hospital to implement programs aimed at (1) increasing the rates of blood lead level testing for Rochester children aged under six and (2) providing educational outreach to Rochester landlords regarding lead remediation requirements and available state assistance for lead hazard remediation.

The City of Rochester also will continue to fund the housing weatherization work of the Community Action Partnership of Strafford County. The City of Rochester will ensure lead-based paint safe practices and/or lead-based paint removal in all other construction-based activities funded, as well.

Actions planned to reduce the number of poverty-level families

The City of Rochester plans to support a range of anti-poverty effort. High school equivalency testing, supplied by the Dover Adult Learning Center, will be funded, as the City recognizes the value of investing in education (especially for youth) for long-term advancement out of poverty. This support will focus on key industries for the southeastern New Hampshire region, such as allied health care professions, advanced composites manufacturing, and the service industry sector.

The City of Rochester also will continue to operate and promote its Job Opportunity Benefits (JOB) Loan Program, which provides loans to small businesses to encourage the hiring of low and moderate income employees. Conditions for receiving a loan require a commitment to creating or retaining a certain number of jobs that are made open to low and moderate income employees. Such jobs must include the potential for advancement. Recent JOB Loan Program loan recipients have included a video game accessories manufacturer and a sporting arms retailer.

Actions planned to develop institutional structure

The City of Rochester's Community Development Division plans to work with other City departments (such as the Office of Economic Development, the Planning Department, the Welfare Office, and the Department of Building, Zoning, and Licensing Services) to implement the programs and activities outlined in this Annual Action Plan. The Community Development Division will also continue to work with other City departments to identify further program needs within the City and to research other funding sources for City projects that are not and/or cannot be funded through CDBG funds. During FY 2017-2018, for example, the Community Development Coordinator successfully wrote grants for two Planning Department projects, (1) to revise the historic district's design guidelines and (2) to revise downtown density limits to allow for higher density multi-family housing projects.

Actions planned to enhance coordination between public and private housing and social service agencies

The Community Development plans to build on existing relationships and to continue to engage in outreach to a broad range of non-profit agencies, real estate developers, and others to serve as a key point of contact for the City's community development and affordable housing development matters. The Community Development Coordinator will

also continued to actively participate in the Balance of State Continuum of Care and the Greater Seacoast Coalition to End Homelessness, continuing partnership with the Workforce Housing Coalition, and involvement with the Greater Seacoast Coalition to End Homelessness steering committee and Cooperative Alliance for Seacoast Transportation board of directors.

In addition, the City of Rochester will continue to coordinate with the Rochester Housing Authority to conduct research and analysis into fair housing issues within the City of Rochester as part of the process of drafting a joint Assessment of Fair Housing. The City of Rochester and the Rochester Housing Authority will coordinate on actions to address public housing needs identified during this ongoing process, such as fair housing issues, affordable housing needs, and transportation needs.

Discussion

N/A.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

The program income from the Job Opportunity Benefit (JOB) Loan Program is continually reinvested back into the JOB Loan Program.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	99.1%

Discussion

N/A.